



Condensed  
Interim Consolidated  
Financial Statements

As at and for the three months ending  
March 31, 2018 and 2017 | Unaudited

2018



**NOTICE TO READER**

Park Lawn Corporation's independent auditor has not performed a review of these unaudited condensed interim consolidated financial statements.

(signed) "Andrew Clark"  
Andrew Clark  
Chief Executive Officer

(signed) "Joseph Leeder"  
Joseph Leeder  
Chief Financial Officer

**PARK LAWN CORPORATION**  
**CONDENSED INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**  
**AS AT MARCH 31, 2018 AND DECEMBER 31, 2017**  
**(UNAUDITED)**

	March 31, 2018	December 31, 2017
<b>Assets</b>		
Current assets		
Cash	\$ 6,678,272	\$ 12,736,498
Accounts receivable	5,143,679	4,932,227
Pre-need receivables, current portion (Note 4)	18,589,432	13,480,868
Inventories, current portion (Note 5)	7,669,152	4,810,926
Prepaid expenses and other current assets	2,504,115	1,155,131
	<u>40,584,650</u>	<u>37,115,650</u>
Non-current assets		
Pre-need receivables, net of current portion (Note 4)	43,404,991	36,027,923
Inventories, net of current portion (Note 5)	53,608,053	35,701,660
Land held for development (Note 7)	7,520,001	7,433,352
Property and equipment (Note 8)	51,064,308	42,749,947
Investment properties (Note 9)	207,726	209,285
Care and maintenance trust fund investments (Note 10)	166,124,402	110,007,638
Pre-need merchandise and service trust fund investments (Note 11)	102,746,095	96,018,172
Deferred tax assets	3,200,411	2,982,205
Employee share plan loan	3,155,485	3,169,899
Receivable on sale of discontinued operations	200,028	216,234
Goodwill and intangibles (Note 6 and 13)	124,250,716	85,962,618
Deferred financing costs (Note 14)	-	724,260
Deferred commissions (Note 2)	17,692,551	-
Other assets	2,490,081	762,409
	<u>575,664,848</u>	<u>421,965,602</u>
<b>TOTAL ASSETS</b>	<u><u>\$ 616,249,498</u></u>	<u><u>\$ 459,081,252</u></u>
<b>Liabilities</b>		
Current liabilities		
Accounts payable and accrued liabilities	\$ 13,309,399	\$ 10,177,423
Dividends payable	583,471	583,176
Current portion of long term debt (Note 14)	170,084	553,807
Current portion of notes payable (Note 15)	835,596	832,382
	<u>14,898,550</u>	<u>12,146,788</u>
Non-current liabilities		
Long-term debt, net of current portion (Note 14)	59,074,103	2,674,940
Notes payable, net of current portion (Note 15)	1,601,300	334,679
Deferred revenue (Note 16)	70,197,257	54,786,871
Deferred tax liabilities (Note 2)	2,632,615	-
Contingent payments (Note 17)	1,122,552	1,061,949
Care and maintenance trusts' corpus (Note 10)	166,124,402	110,007,638
Deferred pre-need receipts held in trust (Note 11)	102,746,095	96,018,172
	<u>403,498,324</u>	<u>264,884,249</u>
<b>Shareholders' Equity</b>		
Share capital (Note 19)	179,949,571	179,775,963
Contributed surplus	1,381,016	1,133,771
Accumulated other comprehensive income (loss)	457,358	(1,654,092)
Retained earnings	14,908,139	1,691,930
	<u>196,696,084</u>	<u>180,947,572</u>
Non-controlling interest	1,156,540	1,102,643
	<u>197,852,624</u>	<u>182,050,215</u>
<b>TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY</b>	<u><u>\$ 616,249,498</u></u>	<u><u>\$ 459,081,252</u></u>

**Commitments and Contingencies** (Note 21)

**Approved by the Board of Directors**

"Andrew Clark"

Andrew Clark - CEO, Director

"Joseph Leeder"

Joseph Leeder - CFO, Director

The accompanying notes to the condensed interim consolidated financial statements are an integral part of these condensed interim consolidated financial statements.

**PARK LAWN CORPORATION**  
**CONDENSED INTERIM CONSOLIDATED STATEMENTS OF EARNINGS**  
**FOR THE THREE MONTHS ENDED MARCH 31, 2018 AND 2017**  
**(UNAUDITED)**

	March 31, 2018	March 31, 2017
<b>Revenue</b>		
Sales	\$ 24,461,410	\$ 17,081,162
Income from care and maintenance funds (Note 10)	1,962,677	1,251,833
Interest and other income	782,153	469,429
	<u>27,206,240</u>	<u>18,802,424</u>
<b>Costs</b>	<u>5,993,568</u>	<u>4,552,429</u>
<b>Gross profit</b>	<u>21,212,672</u>	<u>14,249,995</u>
<b>Operating expenses</b>		
General and administrative	8,176,391	5,395,126
Maintenance	4,765,658	3,811,705
Advertising and selling	4,317,974	2,896,214
Interest expense	249,623	98,171
Share based incentive compensation	247,245	182,839
	<u>17,756,891</u>	<u>12,384,055</u>
<b>Earnings from operations</b>	3,455,781	1,865,940
Acquisition and integration costs (Note 6)	(1,182,321)	(179,065)
Other income (expenses)	-	(66,457)
Change in fair value of contingent payments (Note 17)	(34,496)	(45,030)
	<u>2,238,964</u>	<u>1,575,388</u>
Earnings before income taxes	2,238,964	1,575,388
Income tax expense	<u>512,089</u>	<u>153,006</u>
<b>Net earnings for the period</b>	<u>\$ 1,726,875</u>	<u>\$ 1,422,382</u>
Net earnings attributable to:		
Equity holders of PLC	\$ 1,672,978	\$ 1,297,529
Non-controlling interest	53,897	124,853
	<u>\$ 1,726,875</u>	<u>\$ 1,422,382</u>
Net earnings per share - basic		
Attributable to equity holders of PLC	<u>\$ 0.108</u>	<u>\$ 0.117</u>
Net earnings per share - diluted		
Attributable to equity holders of PLC	<u>\$ 0.108</u>	<u>\$ 0.117</u>
Weighted average number of common shares:		
- basic	<u>15,436,606</u>	<u>11,117,097</u>
- diluted	<u>15,478,158</u>	<u>11,117,097</u>

The accompanying notes to the condensed interim consolidated financial statements are an integral part of these condensed interim consolidated financial statements.

**PARK LAWN CORPORATION**  
**CONDENSED INTERIM CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**FOR THE THREE MONTHS ENDED MARCH 31, 2018 AND 2017**  
**(UNAUDITED)**

	March 31, 2018	March 31, 2017
<b>Net income for the period</b>	\$ 1,726,875	\$ 1,422,382
Item of other comprehensive income to be subsequently reclassified to net income		
Foreign currency translation of foreign operations	<u>2,111,450</u>	<u>(270,646)</u>
<b>Comprehensive income</b>	<u>\$ 3,838,325</u>	<u>\$ 1,151,736</u>

The accompanying notes to the condensed interim consolidated financial statements are an integral part of these condensed interim consolidated financial statements.

**PARK LAWN CORPORATION**  
**CONDENSED INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY**  
**FOR THE THREE MONTHS ENDED MARCH 31, 2018 AND 2017**  
**(UNAUDITED)**

	# of Common Shares Issued and Outstanding	Share Capital	Contributed Surplus	Retained Earnings	Accumulated Other Comprehensive Income	Non Controlling Interest	Shareholders' Equity
Balance at January 1, 2017	11,095,770	\$ 92,709,116	\$ 292,881	\$ 3,632,754	\$ (46,725)	\$ 778,887	\$ 97,366,913
Dividends declared (Note 18)	-	-	-	(1,265,125)	-	-	(1,265,125)
Shares issued:							
Dividend reinvestment plan (Note 19)	2,691	40,540	-	-	-	-	40,540
Equity incentive plan	-	-	174,195	-	-	-	174,195
Prospectus financing, net of costs (Note 19)	-	(76,718)	-	-	-	-	(76,718)
Acquisition of non-controlling interest	-	-	-	52,179	-	-	52,179
Other comprehensive loss	-	-	-	-	(270,646)	-	(270,646)
Net earnings for the period	-	-	-	1,297,529	-	124,853	1,422,382
Balance at March 31, 2017	<u>11,098,461</u>	<u>\$ 92,672,938</u>	<u>\$ 467,076</u>	<u>\$ 3,717,337</u>	<u>\$ (317,371)</u>	<u>\$ 903,740</u>	<u>\$ 97,443,720</u>
Balance at January 1, 2018	15,346,732	\$ 179,775,963	\$ 1,133,771	\$ 1,691,930	\$ (1,654,092)	\$ 1,102,643	\$ 182,050,215
Dividends declared (Note 18)	-	-	-	(1,750,072)	-	-	(1,750,072)
Shares issued:							
Dividend reinvestment plan (Note 19)	7,772	173,608	-	-	-	-	173,608
Equity incentive plan	-	-	247,245	-	-	-	247,245
Adoption of IFRS15 (Note 2)	-	-	-	13,293,303	-	-	13,293,303
Other comprehensive income	-	-	-	-	2,111,450	-	2,111,450
Net earnings for the period	-	-	-	1,672,978	-	53,897	1,726,875
Balance at March 31, 2018	<u>15,354,504</u>	<u>\$ 179,949,571</u>	<u>\$ 1,381,016</u>	<u>\$ 14,908,139</u>	<u>\$ 457,358</u>	<u>\$ 1,156,540</u>	<u>\$ 197,852,624</u>

The accompanying notes to the condensed interim consolidated financial statements are an integral part of these condensed interim consolidated financial statements.

**PARK LAWN CORPORATION**  
**CONDENSED INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**FOR THE THREE MONTHS ENDED MARCH 31, 2018 AND 2017**  
**(UNAUDITED)**

	March 31, 2018	March 31, 2017
<b>Cash provided by (used in):</b>		
<b>Operating activities</b>		
Net earnings for the period	\$ 1,726,875	\$ 1,422,382
Adjustments to reconcile net income to cash provided by (used in) operating activities:		
Acquisition and integration costs	1,182,321	179,065
Depreciation of property and equipment, investment properties and amortization of intangibles	805,066	521,170
Amortization of cemetery property	1,155,831	842,967
Amortization of deferred commissions	742,658	-
Dividend reinvestment plan	173,607	40,540
Share based incentive compensation	247,245	174,195
Loss (Gain) on change in fair value of contingent payments	34,496	45,030
Changes in operating assets and liabilities that provided (required) cash:		
Accounts receivable	330,858	(12,733)
Pre-need receivables	958,855	(695,341)
Prepaid expenses and other current assets	(868,518)	(613,416)
Deferred tax asset/expense	1,692	(27,660)
Employee loan	14,414	892
Accounts payable and accrued liabilities	404,233	(2,190,345)
Deferred revenue	(33,948)	473,168
<b>Cash provided by (used in) operating activities</b>	<b>6,875,685</b>	<b>159,914</b>
<b>Investing activities</b>		
Acquisition and integration costs	(1,182,321)	(179,065)
Receivable on sale of discontinued operations	16,206	-
Net cash on acquisitions and other strategic transactions	(64,156,978)	(8,472,268)
Acquisition of property and equipment	(535,205)	(510,569)
Investment in inventories	(239,771)	(1,690,717)
Deferred commissions	(695,626)	-
Decrease (increase) in other assets	(477,749)	6,638
<b>Cash provided by (used in) investing activities</b>	<b>(67,271,444)</b>	<b>(10,845,981)</b>
<b>Financing activities</b>		
Proceeds (repayment) from loan receivable	-	(900)
Repayment of long-term debt	(1,975,167)	(183,932)
Repayment of note payable	(7,944)	(211,037)
Proceeds from issuance of long-term debt	58,457,529	54,427
Proceeds from financing, net of costs	-	(76,718)
Dividends and distributions paid	(1,750,072)	(1,265,125)
Deferred financing fee	10,338	(79,602)
Cash paid for acquisition of non-controlling interest	-	52,179
<b>Cash provided by (used in) financing activities</b>	<b>54,734,684</b>	<b>(1,710,708)</b>
<b>Translation adjustment on cash</b>	<b>(397,151)</b>	<b>(250,492)</b>
<b>Net increase (decrease) in cash</b>	<b>(6,058,226)</b>	<b>(12,647,267)</b>
<b>Cash, beginning of period</b>	<b>12,736,498</b>	<b>23,891,672</b>
<b>Cash, end of period</b>	<b>\$ 6,678,272</b>	<b>\$ 11,244,405</b>
<b>Supplemental disclosures:</b>		
Income taxes paid	\$ 178,739	\$ 148,272
Interest expenses paid	\$ 212,746	\$ 59,314

The accompanying notes to the condensed interim consolidated financial statements are an integral part of these condensed interim consolidated financial statements.

**PARK LAWN CORPORATION**  
**NOTES TO THE UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL**  
**STATEMENTS**  
**FOR THE PERIOD ENDED MARCH 31, 2018**

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**1. NATURE OF OPERATIONS**

Park Lawn Corporation (the “Company” or “PLC”), located at 2 St. Clair Ave. West, Suite 1300, Toronto, Ontario, M4V 1L5, is an Ontario corporation which owns and operates cemeteries, crematoriums and funeral homes in Canada and the USA. The Company is publicly traded on the TSX with the stock symbol of PLC.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**a. Statement of compliance**

The accompanying unaudited condensed interim consolidated financial statements have been prepared by management in accordance with International Financial Reporting Standards (“IFRS”), including International Accounting Standards 34, Interim Financial Reporting (“IAS 34”), on a basis consistent with policies disclosed in the Company’s annual audited consolidated financial statements for the fiscal year ended December 31, 2017 which were prepared in accordance with IFRS as issued by the International Accounting Standards Board (“IASB”) and interpretations of the IFRS Interpretations Committee (“IFRIC”).

Certain information and footnote disclosure normally included in the annual financial statements prepared in accordance with IFRS have been omitted or are condensed. These unaudited condensed interim consolidated financial statements should be read in conjunction with the annual audited consolidated financial statements of the Company for the year ended December 31, 2017.

These financial statements are based on the accounting policies consistent with those disclosed in Note 2 to its consolidated annual financial statements for the year ended December 31, 2017, except as described below under IFRS 15 and IFRS 9.

The financial information included herein reflects all adjustments that, in the opinion of management, are necessary for a fair presentation of the results for the interim periods presented. The results of operations for the periods ended March 31, 2018 and 2017 are not necessarily indicative of the results to be expected for the full year.

These unaudited condensed interim consolidated financial statements were approved by the Company’s Board of Directors on May 15, 2018.

**b. Functional currency**

The unaudited condensed interim consolidated financial statements are presented in Canadian dollars, which is also the parent company’s functional currency. Each entity within the consolidated group determines its own functional currency and items included in the consolidated financial statements of each entity are remeasured using the functional currency.

**PARK LAWN CORPORATION**  
**NOTES TO THE UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL**  
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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – continued**

**b. Functional currency - continued**

Within each entity, transactions in currencies other than the functional currency are recorded at the rates of exchange prevailing on dates of transactions. At the end of each reporting period, monetary assets and liabilities denominated in foreign currencies are translated to the functional currency at the exchange rate at that date. Foreign exchange differences arising on translation are recognized in the consolidated statements of operations. Non-monetary assets and liabilities that are measured at historical cost are translated using the exchange rate at the date of the transaction

The consolidated accounts of the Company are presented in Canadian dollars. The financial statements of foreign subsidiaries for which the functional currency is not the Canadian dollar are translated into Canadian dollars using the exchange rate in effect at the end of the reporting period for assets and liabilities and the average exchange rates for the period for revenue, expenses and cash flows. Foreign exchange differences arising on translation are recognized in other comprehensive income and in accumulated other comprehensive income in shareholders' equity.

**c. Earnings per share**

Basic earnings per share are computed by dividing net earnings by the weighted average number of common shares outstanding for the period. Diluted earnings per share are calculated using the same method as basic earnings per share adjusted for the weighted average number of common shares outstanding for the period to reflect the dilutive impact, if any, of convertible instruments and equivalents, assuming they were exercised for the number of common shares calculated by applying the treasury stock method.

**d. Business combinations**

The Company has applied the acquisition method in accounting for business combinations.

The Company measures goodwill as the difference between the fair value of the consideration transferred, including the recognized amount of any non-controlling interest in the acquiree, and the net recognized amount (generally fair value) of the identifiable assets acquired and liabilities assumed, all measured as of the acquisition date.

Consideration transferred includes the fair value of the assets transferred (including cash), liabilities incurred by the Company on behalf of the acquiree, and equity interests issued by the Company. Consideration transferred also includes the fair value of any contingent consideration.

**PARK LAWN CORPORATION**  
**NOTES TO THE UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL**  
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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – continued**

**d. Business combinations - continued**

The contingent consideration is measured at its acquisition-date fair value and included as part of the consideration transferred in a business combination. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as a liability is remeasured at subsequent reporting dates in accordance with IAS 39, with the corresponding gain or loss being recognized in profit or loss.

Transaction costs that the Company incurs in connection with a business combination, such as finders' fees, legal fees, due diligence fees, and other professional and consulting fees, are expensed in the period as incurred.

**e. IFRS 9 – Financial Instruments, Classification and Measurement**

Effective January 1, 2018, the Company adopted IFRS 9. IFRS 9 introduces new requirements for the classification and measurement of financial assets. IFRS 9 requires all recognized financial assets to be measured at amortized cost or fair value in subsequent accounting periods following initial recognition. IFRS 9 also amends the requirements around hedge accounting, and introduces a single, forward-looking expected loss impairment model.

The Company has elected to apply the limited exemption in IFRS 9 paragraph 7.2.15 relating to transition for classification and measurement and impairment, and accordingly has not restated comparative periods in the year of initial application. The adoption of IFRS 9 had no impact on the Company's consolidated financial statements on the date of initial application. There was no change in the carrying amounts on the basis of allocation from original measurement categories under IAS 39 Financial Instruments: Recognition and Measurement to the new measurement categories under IFRS 9.

*Classification*

The Company classifies its financial assets and financial liabilities in the following measurement categories i) those to be measured subsequently at fair value through profit or loss (FVTPL); ii) those to be measured subsequently at fair value through other comprehensive income (FVOCI); and iii) those to be measured at amortized cost. The classification of financial assets depends on the business model for managing the financial assets and the contractual terms of the cash flows. Financial liabilities are classified as those to be measured at amortized cost unless they are designated as those to be measured subsequently at FVTPL (irrevocable election at the time of recognition). For assets and liabilities measured at fair value, gains and losses are either recorded in profit or loss or other comprehensive income.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – continued**

**e. IFRS 9 - Financial Instruments, Classification and Measurement - continued**

*Classification - continued*

The Company reclassifies financial assets when and only when its business model for managing those assets changes. Financial liabilities are not reclassified.

*Financial assets at fair value through comprehensive income*

Equity instruments that are not held-for-trading can be irrevocably designated to have their change in fair value recognized through comprehensive income instead of through profit or loss. This election can be made on individual instruments and is not required to be made for the entire class of instruments. Attributable transaction costs are included in the carrying value of the instruments. Financial assets at fair value through other comprehensive income are initially measured at fair value and changes therein are recognized in other comprehensive income.

*Measurement*

All financial instruments are required to be measured at fair value on initial recognition, plus, in the case of a financial asset or a financial liability not measured at FVTPL, transaction costs that are directly attributable to the acquisition or issuance of the financial asset or financial liability. Transaction costs of financial assets and financial liabilities carried at FVTPL are expensed in profit or loss. Financial assets and financial liabilities with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Financial assets that are held within a business model whose objective is to collect the contractual cash flows, and that have contractual cash flows that are solely payments of principal and interest on the principal outstanding are generally measured at amortized cost at the end of the subsequent accounting periods. All other financial assets including equity investments are measured at their fair values at the end of subsequent accounting periods, with any changes recognized through profit and loss or other comprehensive income (irrevocable election at the time of recognition). For financial liabilities measured subsequently at FVTPL, changes in fair value due to credit risk are recorded in other comprehensive income.

*Impairment*

The Company assesses all information available, including on a forward-looking basis the expected credit losses associated with its assets carried at amortized cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk. To assess whether there is a significant increase in credit risk, the Company compares the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition based on all information available, and reasonable and supportive forward-looking information. For trade receivables only, the

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – continued**

**e. IFRS 9 - Financial Instruments, Classification and Measurement - continued**

*Impairment – continued*

Company applies the simplified approach as permitted by IFRS 9. The simplified approach to the recognition of expected losses does not require the Company to track the changes in credit risk; rather, the Company recognizes a loss allowance based on lifetime expected credit losses at each reporting date from the date of the trade receivable.

Evidence of impairment may include indications that the counterparty debtor or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganization and where observable data indicates that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults. Receivables are reviewed qualitatively on a case-by-case basis to determine whether they need to be written off.

Expected credit losses are measured as the difference in the present value of the contractual cash flows that are due to the Company under the contract, and the cash flows that the Company expects to receive. The Company assesses all information available, including past due status, credit ratings, the existence of third-party insurance, and forward looking macro-economic factors in the measurement of the expected credit losses associated with its assets carried at amortized cost.

The Company measures expected credit loss by considering the risk of default over the contract period and incorporates forward-looking information into its measurement.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – continued**

**e. IFRS 9 - Financial Instruments, Classification and Measurement - continued**

*Summary of the Company's classification and measurements of financial assets and liabilities*

	IFRS 9		IAS 39	
	Classification	Measurement	Classification	Measurement
Cash and cash equivalents	FVTPL	Fair value	Loans and receivables	Fair Value
Accounts receivables	Amortized cost	Amortized cost	Loans and receivables	Amortized cost
Pre-need receivables	Amortized cost	Amortized cost	Loans and receivables	Amortized cost
Insurance proceeds recoverable	Amortized cost	Amortized cost	Loans and receivables	Amortized cost
Pre-need trust fund investments	FVTPL	Fair value	Available-for-sale	Fair Value
Care and maintenance trust investment	FVTPL	Fair value	Available-for-sale	Fair Value
Debenture Receivable	Amortized cost	Amortized cost	Loans and receivables	Amortized cost
Loan receivable	Amortized cost	Amortized cost	Amortized cost	Amortized cost
Trade payables and accrued liabilities	Amortized cost	Amortized cost	Other liabilities	Amortized cost
Dividends payable	Amortized cost	Amortized cost	Other liabilities	Amortized cost
Long-term debt	Amortized cost	Amortized cost	Other liabilities	Amortized cost
Notes payable	Amortized cost	Amortized cost	Other liabilities	Amortized cost
Pre-need trust liabilities	FVTPL	Fair value	Other liabilities	Fair value
Care and maintenance trust liabilities	FVTPL	Fair value	Other liabilities	Fair value
Contingent payment	FVTPL	Fair value	FVTPL	Fair value

**f. IFRS 15 – Revenue from Contracts with Customers**

The Company elected to adopt IFRS15 using the modified retrospective method, with recognition of transitional adjustments in opening retained earnings on the date of initial application (January 1, 2018), without restatement of comparative figures.

The treatment of costs incurred in acquiring customer contracts is affected as IFRS 15 requires certain contract acquisition costs (such as sales commissions) to be recognized as an asset and amortized into advertising and selling expenses over time. Previously, such costs were expensed as incurred. In addition, a new asset has been recognized in the consolidated statements of financial position, specifically, a deferred commission asset.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – continued**

**f. IFRS 15 – Revenue from Contracts with Customers – continued**

The impact on the consolidated statement of financial position as at January 1, 2018 is an increase to deferred commission asset of \$15,925,918, an increase in deferred tax liability of \$2,632,615, and an increase of \$13,293,303 to opening retained earnings.

The adoption of IFRS 15 did not result in any changes in the timing of revenue recognition for the Company's goods and services.

*Accounting Policy for Deferred Commission Asset*

Under IFRS 15, the Company defers incremental commission costs paid as a result of obtaining contracts with customers as deferred commission assets and amortizes these costs to selling and advertising expenses as the related deferred revenues are recognized.

*Accounting Policy for Revenue Recognition*

IFRS 15 introduced a single model for recognizing revenue from contracts with customers. This standard applies to all contracts with customers, with only some exceptions, including certain contracts accounted for under other IFRSs. The standard requires revenue to be recognized in a manner that depicts the transfer of promised goods or services to a customer and at an amount that reflects the consideration expected to be received in exchange for transferring those goods or services. This is achieved by applying the following five steps: i) identify the contract with a customer; ii) identify the performance obligations in the contract; iii) determine the transaction price; iv) allocate the transaction price to the performance obligations in the contract; and v) recognize revenue when (or as) the entity satisfies a performance obligation.

**g. Future Accounting Policy Changes**

The IASB has issued the following standards, amendments and interpretations which have not been early adopted in these consolidated financial statements. The Company is assessing the impact on its consolidated financial statements as a result of adopting the following new standards:

IFRS 16 – “Leases”, effective for annual periods beginning on or after January 1, 2019. The most significant change introduced by IFRS 16 is a single lessee accounting model, bringing leases on-balance sheet for lessees. The Company is currently assessing the impact of IFRS 16 and the standard will be adopted in the Company's consolidated financial statements for the year beginning January 1, 2019. The Company does not expect a significant impact to the Company's consolidated financial statements on adoption of this IFRS.

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**3. CRITICAL ESTIMATES AND JUDGMENTS**

*Use of estimates*

The preparation of these unaudited condensed interim consolidated financial statements requires management to make certain estimates, judgements and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and the reported expenses during the period. Actual results could differ from these estimates. Significant assumptions about the future and other sources of estimation uncertainty that management has made at the end of the reporting period, that could result in a material adjustment to the carrying amounts of assets, liabilities, and equity in the event that actual results differ from assumptions made, relate to, but are not limited to, the following:

- i) The carrying value of goodwill and intangibles acquired from acquisitions and estimates on any applicable impairment. The Company's impairment tests for goodwill and intangible assets are based on the greater of value in use calculations that use a discounted cash flow model over a five-year period and estimated fair value less cost to sell.

The value-in-use calculations employ the following key assumptions: future cash flows, growth projections including economic risk assumptions and estimates of achieving key operating metrics. The cash flows are derived from the Company's budget for the future and do not include restructuring activities that the Company is not yet committed to or significant future investments that will enhance the asset base of the CGU being tested. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as the expected future cash inflows and the growth rate used for extrapolation purposes. The estimated fair value less cost to sell is based on assessment of comparable company multiples and precedent transactions.

- ii) In a business combination, substantially all identifiable assets, liabilities and contingent liabilities acquired are recorded at the date of acquisition at their respective fair values. One of the most significant areas of judgment and estimation relates to the determination of the fair value of these assets and liabilities, including the fair value of contingent consideration, if applicable. If any intangible assets are identified, depending on the type of intangible asset and the complexity of determining its fair value, an independent external valuation expert may develop the fair value, using appropriate valuation techniques, which are generally based on a forecast of the total expected future net cash flows. These valuations are linked closely to the assumptions made by management regarding the future performance of the assets concerned and any changes in the discount rate applied. In certain circumstances where estimates have been made, the Company may obtain third-party valuations of certain assets, which could result in further refinement of the fair-value allocation of certain purchase prices and accounting adjustments.
- iii) In determining an allowance for sales returns the Company provides various allowances and/or cancellation reserves for cemetery receivables. These allowances are based on the analysis of historical trends and include, where applicable collection and cancellation activity.

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**4. PRE-NEED RECEIVABLES**

	March 31, 2018	December 31, 2017
	<u>                    </u>	<u>                    </u>
Pre-need receivables, current portion	\$ 18,589,432	\$ 13,480,868
Pre-need receivables, net of current portion	43,404,991	36,027,923
Total	<u>\$ 61,994,423</u>	<u>\$ 49,508,791</u>

The above is net of an allowance for sales returns of \$5,692,242 (at December 31, 2017 - \$5,684,949). The increase in the pre-need receivables is primarily a result of the acquisition of CMS during the first quarter of 2018.

Based on the review of the status of the individual pre-need receivables at the end of each reporting period, the Company's management believes that an allowance for doubtful accounts receivable is not required.

**5. INVENTORIES**

	March 31, 2018	December 31, 2017
	<u>                    </u>	<u>                    </u>
Merchandise inventories	\$ 1,076,673	\$ 1,007,286
Cemetery lots	20,288,194	9,638,965
Crypts and niches	39,859,841	29,822,159
Construction in progress	52,497	44,176
Total	61,277,205	40,512,586
Current portion	<u>7,669,152</u>	<u>4,810,926</u>
Non-current portion	<u>\$ 53,608,053</u>	<u>\$ 35,701,660</u>

The increase in inventories is primarily a result of the acquisition of CMS during the first quarter of 2018.

There were no inventory write-downs in either period.

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**6. BUSINESS COMBINATION**

*Saber*

On August 4, 2017, the Company completed the acquisition of 21 of 23 properties owned by Saber Management, LLC. (“Saber”) and effective September 30, 2017, the Company has completed the acquisition of the remaining 2 properties. The aggregate purchase price for the 23 acquired properties was \$61,677,761 (US\$49,044,021), subject to customary working capital adjustments, plus additional contingent consideration of up to 660,000 PLC common shares. The contingent consideration has been classified as equity and will be issued over a period of three years if certain financial hurdles are met to the extent that earnings before interest expense, taxes, depreciation and amortization, and excluding extraordinary and unusual or non-recurring income and expense, or gains or losses (“Normalized EBITDA”) and amount of cash not included in the calculation of working capital at the end of measurement period (“Distributable Cash Test”) equals or exceeds pre-established targets.

Management assessed the probability of the targets being met at as virtually certain and discounted the share value to present value in order to derive a fair value \$9,858,326 (US\$7,839,000) of the contingent consideration.

In connection with this transaction, the Company has incurred transaction and integration costs to date of \$2,379,032 (\$53,348 for the three month period ended March 31, 2018).

The table below summarizes the preliminary estimated fair value of the assets acquired and the liabilities assumed at the acquisition date. A further assessment will need to be completed by management to assess if the goodwill needs to be allocated to other tangible or intangible assets.

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**6. BUSINESS COMBINATION - continued**

*Saber - continued*

	<u>Preliminary</u>
<b>Assets acquired:</b>	
Cash	\$ 125,326
Accounts receivable	240,042
Pre-need receivables	27,989,962
Inventories	3,622,830
Prepaid expenses	103,702
Property and equipment	15,653,196
Care and maintenance trust fund investments	16,680,824
Pre-need trust fund investments	26,087,659
Goodwill	58,268,832
Total assets	<u>\$ 148,772,373</u>
<b>Liabilities assumed:</b>	
Accounts payable and accrued liabilities	2,169,018
Care and maintenance trusts' corpus	16,680,824
Deferred pre-need receipts held in trust	26,087,659
Deferred revenue	32,298,785
	<u>\$ 77,236,286</u>
<b>Fair value of consideration transferred:</b>	
Cash consideration	61,677,761
Contingent equity consideration	9,858,326
	<u>\$ 71,536,087</u>

*CMS*

On March 7, 2018, the Company announced that it completed the acquisition of 100% ownership interest in the common shares of CMS Mid-Atlantic, Inc. ("CMS") for a purchase price of approximately \$64 million (US\$50 million). The purchase price is subject to customary working capital adjustments. The purchase price was funded from PLC's existing credit facility.

CMS currently operates, manages and provides financial services for 6 cemeteries in New Jersey and 1 in New York. Additionally, there is an agreement to purchase Lafayette, New Jersey, which is subject to several State regulatory and Government approvals. The acquisition of CMS increases the scale and geographic diversification in the U.S. market.

In connection with this transaction, the Company has incurred transaction and integration costs to date of \$607,725 (\$598,176 for the three month period ended March 31, 2018).

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**6. BUSINESS COMBINATION - continued**

*CMS - continued*

The table below summarizes the preliminary estimated fair value of the assets acquired and the liabilities assumed at the acquisition date. A further assessment will need to be completed by management to assess if the goodwill needs to be allocated to other tangible or intangible assets.

	<u>Preliminary</u>
<b>Assets acquired:</b>	
Cash	\$ 1,683,557
Accounts receivable	542,310
Pre-need receivables	12,504,552
Inventories	21,380,951
Prepaid expenses	480,466
Property and equipment	7,764,123
Care and maintenance trust fund investments	58,233,463
Pre-need trust fund investments	5,005,440
Deferred commission	1,443,295
Deferred tax assets, net	219,898
Other assets	1,281,639
Goodwill	35,469,699
Total assets	<u>\$ 146,009,393</u>
<b>Liabilities assumed:</b>	
Accounts payable and accrued liabilities	2,728,038
Long-term debt	247,000
Note payable	1,287,683
Care and maintenance trusts' corpus	58,233,463
Deferred pre-need receipts held in trust	5,005,440
Deferred revenue	14,310,734
	<u>\$ 81,812,358</u>
<b>Fair value of consideration transferred:</b>	
Cash consideration	64,197,035
	<u>\$ 64,197,035</u>

Since the date of acquisition in 2018, CMS has contributed \$2,190,936 in revenue and \$550,764 in net earnings in 2018. The Company has used a significant amount of judgment and simplifying assumptions in estimating the revenue and net earnings of CMS had the business occurred at the beginning of the year. If acquired at the beginning of the year, the Company has estimated that CMS would have contributed approximately \$5,411,808 in revenue and \$781,463 in net earnings.

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**7. LAND HELD FOR DEVELOPMENT**

	March 31, 2018	December 31, 2017
	<u>                    </u>	<u>                    </u>
Land at Westminster Cemetery	\$ 2,902,281	\$ 2,902,281
Land held by Amety	330,815	330,815
Land at Pine Valley	800,000	800,000
Land at Royal York	1,049,246	1,049,246
Land held by Saber	2,437,659	2,351,010
Total	<u>\$ 7,520,001</u>	<u>\$ 7,433,352</u>

*Land at Westminster Cemetery*

The Company owns lands adjacent to the Westminster Cemetery which is being held for future development.

*Land held by Amety*

This represents a 23 acre parcel of land acquired as part of the acquisition of Amety in 2014. The land is located in the rural southwest end of Ottawa, Ontario and is zoned Rural Commercial making it available for future cemetery use.

*Land at Pine Valley*

This represents a 2.2 acre parcel of land, located in the city of Vaughan, Ontario, and is zoned Rural Commercial making it available for future cemetery use.

*Land at Royal York*

The Company purchased a residential property adjacent to its Riverside Cemetery property in Toronto for future development opportunities.

*Land held by Saber*

This represents land the Company purchased on September 29, 2017, the 15 acres of cemetery-zoned land immediately adjacent to Forest Lawn Cemetery in Houston, Texas, making it available for future cemetery use.

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**8. PROPERTY AND EQUIPMENT**

	January 1, 2018	Acquired in business combinations	Additions	Disposals	Foreign currency translation	March 31, 2018
Cost:						
Land	\$ 11,394,808	1,553,451	-	-	128,640	\$ 13,076,899
Buildings, cemetery and funeral	25,369,947	4,093,557	264,029	-	217,585	29,945,118
Machinery, equipment and automotive	6,586,092	702,902	270,436	-	39,674	7,599,104
Cemetery improvements	5,501,706	1,814,113	740	-	16,530	7,333,089
Total	<u>48,852,553</u>	<u>8,164,023</u>	<u>535,205</u>	<u>-</u>	<u>402,429</u>	<u>57,954,210</u>
Accumulated depreciation:						
Buildings, cemetery and funeral	2,329,811	-	288,531	-	-	2,618,342
Machinery, equipment and automotive	2,377,230	-	300,664	-	-	2,677,894
Cemetery improvements	1,395,565	-	198,101	-	-	1,593,666
Total	<u>6,102,606</u>	<u>-</u>	<u>787,296</u>	<u>-</u>	<u>-</u>	<u>6,889,902</u>
Net Book Value	<u>\$ 42,749,947</u>					<u>\$ 51,064,308</u>

	January 1, 2017	Acquired in business combinations	Additions	Disposals	Foreign currency translation	December 31, 2017
Cost:						
Land	\$ 2,163,682	9,214,886	5,239	-	11,001	\$ 11,394,808
Buildings, cemetery and funeral	14,049,431	9,759,506	1,810,088	(71,634)	(177,444)	25,369,947
Machinery, equipment and automotive	4,280,163	1,451,134	908,555	-	(53,760)	6,586,092
Cemetery improvements	4,726,761	804,394	98,650	(77,491)	(50,608)	5,501,706
Total	<u>25,220,037</u>	<u>21,229,920</u>	<u>2,822,532</u>	<u>(149,125)</u>	<u>(270,811)</u>	<u>48,852,553</u>
Accumulated depreciation:						
Buildings, cemetery and funeral	1,464,795	-	865,016	-	-	2,329,811
Machinery, equipment and automotive	1,416,408	-	960,822	-	-	2,377,230
Cemetery improvements	722,690	-	672,875	-	-	1,395,565
Total	<u>3,603,893</u>	<u>-</u>	<u>2,498,713</u>	<u>-</u>	<u>-</u>	<u>6,102,606</u>
Net Book Value	<u>\$ 21,616,144</u>					<u>\$ 42,749,947</u>

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**8. PROPERTY AND EQUIPMENT – continued**

Property and equipment depreciation expense charged to operations amounted to \$787,296 and \$508,367 for the three month period ended March 31, 2018 and 2017, respectively. Increase in expense is primarily due to the acquisition of Saber during the third quarter of 2017 and CMS in the first quarter of 2018.

Included in additions at March 31, 2018 are \$273,990 of additions at Canadian cemeteries and funeral sites (at December 31, 2017 - \$2,008,821) and \$261,215 of additions at U.S. cemeteries (at December 31, 2017 - \$813,711).

**9. INVESTMENT PROPERTIES**

Investment property amounted to \$207,726 as at March 31, 2018 (at December 31, 2017 - \$209,285). Investment property depreciation expense charged to operations amounted to \$2,603 and \$2,635 for the three month period ended March 31, 2018 and 2017, respectively.

**10. CARE AND MAINTENANCE TRUST FUND INVESTMENTS**

The Company's care and maintenance trust funds were established, as required by provincial and state regulations, to receive principal contributions from the Company upon the sale of cemetery lots, mausoleum crypts and niches.

Pursuant to the requirements of provincial and state regulations, the Company is required to deposit a portion of the proceeds received in respect of pre-need contracts into trust. Such amounts are treated as a cost of sale at the time of the sale.

The principal of these trusts is recorded in the consolidated statements of financial position and represents these contributions to the trusts and capital gains and losses and must be held in perpetuity in these trusts.

Only the income, not the capital gains, may be paid to the Company to be used exclusively for eligible care and maintenance of the cemeteries and crematoriums as defined by provincial and state regulations.

Investment income recognized in operations amounted to \$1,962,677 and \$1,251,833 for the three month period ended March 31, 2018 and 2017, respectively. If the income earned by the trusts should exceed eligible care and maintenance expenses incurred by the Company, the excess would be added to the capital of the trusts and would not be eligible for pay out to the Company in the future.

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**10. CARE AND MAINTENANCE TRUST FUND INVESTMENTS - continued**

Care and maintenance trust fund investments consist of the following:

	Fair Value		Cost	
	March 31, 2018	December 31, 2017	March 31, 2018	December 31, 2017
Cash and cash equivalents	\$ 16,276,041	\$ 4,175,229	\$ 16,276,041	\$ 4,175,229
Equities	81,747,113	72,135,402	78,060,781	65,341,806
Fixed income	60,814,625	27,430,236	60,466,087	26,709,048
Preferred stocks	7,286,623	6,266,771	6,867,033	5,742,057
	<u>\$ 166,124,402</u>	<u>\$ 110,007,638</u>	<u>\$ 161,669,942</u>	<u>\$ 101,968,140</u>

The fixed income component of these care and maintenance trust funds is invested in limited partnership units, mortgage loans, and medium-term government and corporate bonds which are held to maturity and earn income at fixed rates of return.

The increase in care and maintenance trust funds is primarily a result of the acquisition of CMS during the first quarter of 2018.

**11. PRE-NEED MERCHANDISE AND SERVICE TRUST FUND INVESTMENTS**

Pre-need merchandise and service trust funds were established as required by provincial and state regulations to hold funds paid in advance of need, to purchase when required at-need supplies and services such as funeral services, merchandise, grave and crypt openings.

When the services are performed, the Company withdraws the money held in the trust funds to pay for the supplies and services. In certain jurisdictions, any surplus income earned is refunded to the customers and any deficiency of funds is absorbed by the Company by recording less revenue for supplies and services.

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**11. PRE-NEED MERCHANDISE AND SERVICE TRUST FUND INVESTMENTS - continued**

Pre-need merchandise and service trust fund investments consist of the following:

	Fair value		Cost	
	March 31, 2018	December 31, 2017	March 31, 2018	December 31, 2017
Cash and cash equivalents	\$ 5,503,147	\$ 5,413,120	\$ 5,503,147	\$ 5,413,120
GIC's	31,489,361	30,720,956	31,489,361	30,720,956
Equities	23,931,433	20,935,148	23,029,880	20,133,526
Fixed income	41,822,154	38,948,948	42,128,097	38,942,122
	<u>\$ 102,746,095</u>	<u>\$ 96,018,172</u>	<u>\$ 102,150,485</u>	<u>\$ 95,209,724</u>

The fixed income component of these pre-need merchandise and service trust funds is generally invested in medium-term government, corporate bonds and deposit investment certificates which are held-to-maturity and earn income at fixed rates of return.

The increase in pre-need merchandise and service trust funds is primarily a result of the acquisition of CMS during the first quarter of 2018.

**12. PREARRANGED FUNERAL INSURANCE CONTRACTS**

The Company has prearranged funeral services contracts, which are funded by insurance. As of March 31, 2018, the current face amount of pre-funded policies was approximately \$54 million (at December 31, 2017 – approximately \$53 million). Families who have prearranged with the Company will receive a refund to the extent that the face amount of the policy exceeds the current retail value of the merchandise and services to be provided. None of the insurance funded balances are included in the accompanying financial statements. Amounts funded through insurance are available to the Company when the funeral services are performed.

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**13. GOODWILL AND INTANGIBLES**

	<u>Total</u>
<b>Goodwill</b>	
Balance January 1, 2017	\$ 19,128,958
Additions:	
Reynolds-TFFH	3,095,885
Jennett-Innisfil	1,840,840
TCS	2,142,487
Saber	58,608,732
Vita	70,000
Christie's	1,438,206
Other	94,082
Foreign currency translation	<u>(689,905)</u>
Balance December 31, 2017	<u>\$ 85,729,285</u>
<b>Intangibles</b>	
Balance January 1, 2017	\$ 44,000
Additions:	
Reynolds-TFFH	20,000
Jennett-Innisfil	20,000
PFHC-CCSL	200,000
Amortization	<u>(50,667)</u>
Balance December 31, 2017	<u>\$ 233,333</u>
<b>Goodwill and Intangibles</b>	
Balance December 31, 2017	<u><u>\$ 85,962,618</u></u>

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**13. GOODWILL AND INTANGIBLES – continued**

	<u>Total</u>
<b>Goodwill</b>	
Balance January 1, 2018	\$ 85,729,285
Additions:	
CMS	35,469,699
Other	1,543,500
Saber	(399,900)
Foreign currency translation	<u>1,589,966</u>
Balance March 31, 2018	<u>\$ 123,932,550</u>
<b>Intangibles</b>	
Balance January 1, 2018	\$ 233,333
Additions:	
Other	100,000
Amortization	<u>(15,167)</u>
Balance March 31, 2018	<u>\$ 318,166</u>
<b>Goodwill and Intangibles</b>	
Balance March 31, 2018	<u><u>\$ 124,250,716</u></u>

The increase in goodwill is primarily a result of the acquisition of CMS during the first quarter of 2018.

**14. LONG-TERM DEBT**

	<u>March 31,</u> <u>2018</u>	<u>December 31,</u> <u>2017</u>
Bank loan		
Revolving loan facility	\$ 58,457,529	\$ -
Mortgages on:		
Swan Valley Funeral Services Ltd.	-	123,734
Sneath and Strilchuk Funeral Services, Ltd.	-	1,560,788
Korban Funeral Chapel Inc.	1,240,884	1,259,982
Finance lease obligations	259,696	284,243
Deferred financing costs	<u>(713,922)</u>	-
Total	<u>59,244,187</u>	<u>3,228,747</u>
Current portion	<u>170,084</u>	<u>553,807</u>
Non-current portion	<u><u>\$ 59,074,103</u></u>	<u><u>\$ 2,674,940</u></u>

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**14. LONG-TERM DEBT - continued**

*Revolving loan facility*

On December 15, 2017, the Company replaced its existing \$25 million revolving loan facility and \$7.5 million accordion facility with a new syndicated bank financing arrangement provided by three major Canadian banks. The financing arrangement has a term of five years and increases the Company's borrowing capacity to \$125 million (\$75 million committed credit facility and additional \$50 million accordion facility). The additional credit will provide the Company with further flexibility as it continues to pursue its growth strategy. In particular, the revolving credit facility is expected to support the Company's ability to capitalize on organic projects and acquisition opportunities as they arise while maintaining a prudent approach to leverage.

At March 31, 2018 there was \$58,457,529 outstanding under the credit facility (at December 31, 2017 - \$nil). Deferred financing costs have been capitalized and are being amortized over the term of 5 years using the effective interest rate method. Deferred financing costs are offset against the debt when the Company is utilizing the credit facility, otherwise the costs are reclassified to non-current assets. At March 31, 2018, deferred financing costs of \$713,922 have been reclassified to offset debt and at December 31, 2017 deferred financing costs of \$724,260 have been classified as non-current asset.

*Swan Valley Funeral Services Ltd.*

Parkland had secured the mortgage by a promissory note for \$600,000, corporate guarantees and general security agreements. The loan bore interest at prime plus 2% and was being amortized over 10 years. The loan mature date was September 30, 2022. This mortgage was repayable in monthly blended installments of \$6,400. During the three month period ended March 31, 2017, as part of the purchase of the remaining shares of Swan Valley, a subsidiary of Parkland, the Company assumed an additional mortgage loan of \$54,427. During the three month period ended March 31, 2018 the Company repaid the loan in full by utilizing the new credit facility.

*Sneath and Strilchuk Funeral Services Ltd.*

Parkland had secured the mortgage by a promissory note for \$2,854,000, corporate guarantees and general security agreements. The loan bore interest at 6.2% and was being amortized over 10 years. The loan mature date was September 30, 2022. This mortgage was repayable in monthly blended installments of \$33,045. During the three month period ended March 31, 2018 the Company repaid the loan in full by utilizing the new credit facility.

*Korban Funeral Chapel*

Parkland has secured the mortgage by a promissory note for \$1,400,000, corporate guarantees and general security agreements. The loan bears interest at 3.75% and is being amortized over 15 years. The loan matures on January 31, 2021. This mortgage is repayable in monthly blended installments of \$10,200.

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**14. LONG-TERM DEBT - continued**

*Finance lease and car loan obligations*

Finance leases relate to automotive equipment and are secured by the vehicles. These leases have interest rates ranging from 3.0% to 12.0% and remaining terms of 2 to 5 years.

**15. NOTES PAYABLE**

	March 31, 2018	December 31, 2017
DeMarco Funeral Home note	\$ 800,000	\$ 800,000
Deferred cash consideration PFHC-CCSL	359,117	367,061
CMS note	1,277,779	-
Total	2,436,896	1,167,061
Current portion	835,596	832,382
Non current portion	\$ 1,601,300	\$ 334,679

*DeMarco Funeral Home note*

On November 10, 2016, the Company purchased vacant land held for development. In consideration for the purchase the Company has an unsecured, non-interest bearing note, with no fixed terms of repayment.

*Deferred cash consideration PFHC-CCSL*

As part of the purchase of PFHC-CCSL, the Company will be making additional payments of \$500,000 to be paid over ten years. The deferred cash payment is repayable in monthly installments of \$4,167. The estimated present value of the deferred cash consideration was calculated at \$392,839 at February 1, 2017.

*CMS note*

CMS has an outstanding note payable to the former owner of Princeton Abbey and Cemetery property. The note calls for yearly payments of \$50,000 at 0% interest until the note matures in 2113. Payments of principal and interest are allowed to be deferred until the cemetery achieves positive cash flow. The note was discounted to reflect an imputed interest rate of 5%. The note is nonrecourse and can be cancelled by either party. The discounted fair value of the note is reflected at March 31, 2018.

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**16. DEFERRED REVENUE**

Deferred revenue represents the amount of unperformed pre-arranged cemetery contracts. The components of deferred revenue consist of the following:

	March 31, 2018	December 31, 2017
	<u>                    </u>	<u>                    </u>
Cemetery merchandise	\$ 44,726,652	\$ 40,811,330
Cemetery lots, crypts and niches	2,835,728	-
Cemetery services	22,634,877	13,975,541
Total	<u>\$ 70,197,257</u>	<u>\$ 54,786,871</u>

The increase in deferred revenue is primarily a result of the acquisition of CMS during the first quarter of 2018.

**17. CONTINGENT PAYMENTS**

*MMG*

Effective March 1, 2016, the Company completed the acquisition of 100% ownership interest in the common shares of Midwest Memorial Group, LLC (“MMG”). On closing, the Company paid \$22,537,598 (US\$16,657,500) for 100% of the common shares.

The Company will be making additional payments to the extent that earnings before interest, taxes, depreciation and amortization (“EBITDA”) during calendar years 2016, 2017, and 2018 (“the Earn-out Periods”) equals or exceeds pre-established targets. Using a discounted cash flow approach the estimated present value of the contingent payments was calculated to be \$1,122,552 (US\$870,195) (at December 31, 2017 - \$1,061,949). The minimum estimated amount of contingent payments to be made in the second quarter following the applicable Earn-out Periods are 10%, 33% and 57%. There was no contingent payment made for the first and second earn-out period in 2016 and 2017. The key assumptions used in the calculation is a three year EBITDA projection which management believes the discount rate reasonably reflects the risks associated with projections for the business.

The fair value of the liability in connection with the contingent consideration is revalued at each reporting date and any changes in fair value of the estimated liability in future periods will be recorded in the consolidated statement of earnings. For the three month period ended March 31, 2018 and 2017, the Company recognized an adjustment to the fair value of the contingent consideration of \$34,496 and \$45,030, respectively.

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**18. DIVIDENDS**

The Company declares and pays cash dividends on a monthly basis to shareholders. The total amount of dividends declared by the Company for the three month period ended March 31, 2018 and 2017 was \$1,750,072 or \$0.114 per share and \$1,265,125 or \$0.114 per share, respectively. The monthly dividend was \$0.038 per share in all periods.

**19. SHARE CAPITAL**

*Authorized*

Common shares

The Company is authorized to issue an unlimited number of common shares. All common shares issued are fully paid. The holders of common shares are entitled to share equally in dividends, returns of capital and to vote at shareholders' meetings.

*Shares issued and outstanding*

	<u>Number of Common Shares</u>	<u>Amount</u>
Balance December 31, 2016	11,095,770	\$ 92,709,116
Shares issued pursuant to:		
Dividend Reinvestment Plan (i)	13,212	231,791
Prospectus financing, net of costs (ii)	4,237,750	76,976,730
Contingent equity consideration (iii)	-	9,858,326
	<u>15,346,732</u>	<u>179,775,963</u>
Balance December 31, 2017	15,346,732	179,775,963
Shares issued pursuant to:		
Dividend Reinvestment Plan (i)	7,772	173,608
Balance March 31, 2018	<u>15,354,504</u>	<u>\$ 179,949,571</u>

(i) *Dividend Reinvestment Plan*

On October 13, 2015, the Company announced the implementation of a dividend reinvestment plan ("DRIP"). The DRIP allows eligible shareholders of PLC to reinvest their cash dividends into additional common shares of PLC, which will be issued from treasury or purchased on the open market on the applicable dividend payment date. If common shares are issued from treasury, the price at which such common shares are issued will be the volume weighted trading price of the Company's common shares over the five business days immediately preceding such dividend payment date less a discount, if any, of up to 5%, at the Company's election. The Company has determined to set the initial discount for purchases under the DRIP at 3%. The Company may, subject to the terms of the DRIP, alter or eliminate any discount at any time. As at March 31, 2018, 7,772 common shares were issued under the DRIP (at December 31, 2017 – 13,212).

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**19. SHARE CAPITAL - continued**

*(ii) Prospectus Financings*

On November 21, 2016, the Company completed a bought deal short form prospectus offering of 2,875,000 common shares at a price of \$16.00 per common share for a total of gross proceeds of \$46,000,000, including the exercise in full of the over-allotment option. The Company used the net proceeds of the offering to repay indebtedness under the Company's credit facility, which will provide additional borrowing capacity to fund the Company's continued growth strategy, including both organic growth and acquisition opportunities, and for general corporate purposes. The issuance included transaction costs of \$2,144,738 inclusive of \$220,500 after tax in management compensation.

On June 27, 2017, the Company completed a bought deal short form prospectus offering of 4,237,750 common shares at a price of \$19.00 per common share for a total of gross proceeds of \$80,517,250, including the exercise in full of the over-allotment option. The net proceeds from the sale of common shares were used partially to fund the cash portion of the purchase price for the acquisition of Saber and for strategic growth initiatives including acquisitions and for general corporate purposes. The issuance included transaction costs of \$3,540,520 inclusive of \$183,750 after tax in management compensation.

*(iii) Contingent Equity Consideration*

In connection with the Saber acquisition the Company will be making additional contingent consideration of up to 660,000 PLC common shares. The contingent consideration has been classified as equity.

The 660,000 PLC common shares which are allotted but not issued at March 31, 2018 will be issued over a period of three years if certain financial hurdles are met. The contingent consideration has been valued at \$9,858,326 (US\$7,839,000).

**20. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT**

*Fair value of financial instruments*

Cash, accounts receivable, pre-need receivables, employee share loan, contingent payments, debenture receivable, receivable on sale of discontinued operations, trade payables and accrued liabilities, dividends payable, long-term debt and notes payable are financial instruments whose fair values approximate their carrying values due to their short-term maturity, variable interest rates or current market rates for instruments with fixed rates.

The fair value hierarchy under which the Company's financial instruments are valued is as follows:

- Level 1 includes unadjusted quoted prices in active markets for identical assets or liabilities;

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**20. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT – continued**

*Fair value of financial instruments – continued*

- Level 2 includes inputs other than quoted prices included in Level 1 that are observable for the assets or liability, either directly or indirectly; and
- Level 3 includes inputs for the assets or liability that are not based on observable market data.

As at March 31, 2018, the fair value of the care and maintenance and pre-need merchandise and service trust funds and related liabilities are valued under Level 1 and Level 3.

As at March 31, 2018, the fair value of the contingent payments is valued under Level 3 (see Note 17).

The fair value hierarchy under which trust assets are valued is as follows:

Care and maintenance trust fund investments at March 31, 2018

	Cost	Level 1 Quoted market price	Level 2 Valuation technique - observable market inputs	Level 3 Valuation technique - non- observable market inputs	Total fair value
Cash and cash equivalents	\$ 16,276,041	\$ 16,276,041	\$ -	\$ -	\$ 16,276,041
Equities	78,060,781	81,747,113	-	-	81,747,113
Fixed income	60,466,087	46,874,562	-	13,940,063	60,814,625
Preferred stocks	6,867,033	7,286,623	-	-	7,286,623
	<u>\$ 161,669,942</u>	<u>\$ 152,184,339</u>	<u>\$ -</u>	<u>\$ 13,940,063</u>	<u>\$ 166,124,402</u>

Care and maintenance trust fund investments at December 31, 2017

	Cost	Level 1 Quoted market price	Level 2 Valuation technique - observable market inputs	Level 3 Valuation technique - non- observable market inputs	Total fair value
Cash and cash equivalents	\$ 4,175,229	\$ 4,175,229	\$ -	\$ -	\$ 4,175,229
Equities	65,341,806	72,135,402	-	-	72,135,402
Fixed income	26,709,048	13,798,026	-	13,632,210	27,430,236
Preferred stocks	5,742,057	6,266,771	-	-	6,266,771
	<u>\$ 101,968,140</u>	<u>\$ 96,375,428</u>	<u>\$ -</u>	<u>\$ 13,632,210</u>	<u>\$ 110,007,638</u>

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**20. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT – continued**

*Fair value of financial instruments – continued*

Pre-need merchandise and service trust fund investments at March 31, 2018

		Level 1	Level 2	Level 3	
		Quoted market	Valuation	Valuation	
	Cost	price	technique -	technique - non-	Total fair value
			observable market	observable market	
			inputs	inputs	
Cash and cash equivalents	\$ 5,503,147	\$ 5,503,147	\$ -	\$ -	\$ 5,503,147
GIC's	31,489,361	31,489,361	-	-	31,489,361
Equities	23,029,880	23,931,433	-	-	23,931,433
Fixed income	42,128,097	21,465,627	-	20,356,527	41,822,154
	<u>\$ 102,150,485</u>	<u>\$ 82,389,568</u>	<u>\$ -</u>	<u>\$ 20,356,527</u>	<u>\$ 102,746,095</u>

Pre-need merchandise and service trust fund investments at December 31, 2017

		Level 1	Level 2	Level 3	
		Quoted market	Valuation	Valuation	
	Cost	price	technique -	technique - non-	Total fair value
			observable market	observable market	
			inputs	inputs	
Cash and cash equivalents	\$ 5,413,120	\$ 5,413,120	\$ -	\$ -	\$ 5,413,120
GIC's	30,720,956	30,720,956	-	-	30,720,956
Equities	20,133,526	20,935,148	-	-	20,935,148
Fixed income	38,942,122	19,065,828	-	19,883,120	38,948,948
	<u>\$ 95,209,724</u>	<u>\$ 76,135,052</u>	<u>\$ -</u>	<u>\$ 19,883,120</u>	<u>\$ 96,018,172</u>

**21. COMMITMENTS AND CONTINGENCIES**

*Office Lease*

The Company has leased office space in Canada and USA. The terms of the leases range from 1 year to 10 years. Future remaining minimum lease payments as at March 31, 2018 are as follows:

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**21. COMMITMENTS AND CONTINGENCIES - continued**

*Office Lease - continued*

2018	744,545
2019	730,236
2020	668,883
2021	619,989
2022	473,307
Total	<u><u>\$ 3,236,960</u></u>

*Litigation*

From time to time the Company is subject to legal proceedings and claims arising in the ordinary course of business. Some of the more frequent ordinary routine litigations incidental to our business are based on burial practices claims and employment related matters. Management is of the opinion based upon information presently available, that it is unlikely that any such liability, to the extent not provided for by insurance or otherwise, would have a material adverse effect in relation to the Company's consolidated financial position, liquidity or results of operations.

**22. SEGMENTED INFORMATION**

IFRS 8 "Operating Segments" defines an operating segment as i) a component of an entity that engages in business activities from which it may earn revenues and incur expenses; ii) whose operating results are regularly reviewed by the entity's chief operating decision maker to make decisions about resources to be allocated to the segment and to assess its performance; and iii) for which discrete financial information is available.

The Company has two operating segments, one which provides goods and services associated with the disposition and memorialization of remains in Canada and the other which provides the same goods and services in the United States. The Company's operating segments are consistent with its geographic segments, and therefore the required disclosures are made below.

*Geographic information*

For the Company's geographically segmented non-current assets the Company has allocated based on the location of assets, as follows:

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**22. SEGMENTED INFORMATION – continued**

*Geographic information - continued*

	March 31, 2018	December 31, 2017
	<u>                    </u>	<u>                    </u>
Canada	\$ 180,140,199	\$ 183,014,019
United States	395,524,649	238,951,583
Total	<u>\$ 575,664,848</u>	<u>\$ 421,965,602</u>

For the Company’s geographically segmented revenue, the Company has allocated revenue based on the location of the customer, as follows:

	Three Months Ended March 31,	
	2018	2017
	<u>                    </u>	<u>                    </u>
Revenue:		
Sales:		
Canada	\$ 9,381,139	\$ 8,288,269
United States	15,080,271	8,792,893
Total sales	<u>24,461,410</u>	<u>17,081,162</u>
Income from care and maintenance funds:		
Canada	972,150	1,005,000
United States	990,527	246,833
Total income from care and maintenance funds	<u>1,962,677</u>	<u>1,251,833</u>
Interest and other income:		
Canada	123,372	185,270
United States	658,781	284,159
Total interest and other income	<u>782,153</u>	<u>469,429</u>
Total revenue	<u>\$ 27,206,240</u>	<u>\$ 18,802,424</u>

**23. SUBSEQUENT EVENTS**

On April 16, 2018 the Company announced that it had entered definitive agreements to acquire all of the outstanding membership interests of two U.S. businesses: Signature Funeral and Cemetery Investments, LLC (“Signature”) and Citadel Management LLC (“Citadel”).

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**23. SUBSEQUENT EVENTS - continued**

On May 7, 2018, the Company announced that it completed the acquisition of Signature for a purchase price of approximately US\$123,000,000 in cash, subject to customary working capital adjustments. Signature currently owns and operates 9 cemeteries, 21 funeral homes (including 7 onsite) and 5 crematoria in Texas, Kansas, Missouri, New Mexico and Mississippi.

The purchase price for Citadel is approximately US\$13,400,000 in cash, subject to customary working capital adjustments. Citadel currently owns and operates 29 cemeteries and 8 funeral homes (including 1 onsite) throughout North and South Carolina. The acquisition of Citadel will be funded from PLC's existing credit facility.

The above acquisition is expected to close before the end of the third quarter and is subject to the satisfaction or waiver of certain closing conditions, including, among other things, third party consents and approvals, which are currently in progress.

The acquisitions of Signature and Citadel significantly increase our presence in the U.S. market. The addition of Signature's executive management team to PLC's existing leadership team will allow the Company to facilitate the consolidation of our expanding U.S. operations.

In conjunction with the announcement of the Signature and Citadel acquisitions on April 16, 2018, the Company also announced that it entered into an agreement to issue, on a bought deal basis, approximately \$165,000,000 of subscription receipts, plus a 15% over allotment option. The net proceeds of this offering were earmarked to finance the Signature acquisition.

On May 4, 2018, the Company completed the subscription receipts offering, issuing 7,745,250 subscription receipts at a price of \$24.50 per common share for a total of gross proceeds of \$189,758,625, including the exercise in full of the over-allotment option.

Upon announcement of closing the Signature transaction on May 7, 2018, in accordance with the terms of the subscription receipts, each subscription receipt was exchanged for one common share of the Company and the net proceeds from the sale of the subscription receipts were released from escrow for the purposes of completing the Signature acquisition. The subscription receipts were delisted from the Toronto Stock Exchange following the close of markets on May 7, 2018 and were automatically reorganized into common shares.

The initial accounting for the business acquisitions is not yet complete at the time these consolidated financial statements are approved by the Board of Directors. As such, certain disclosures required under IFRS 3 in respect of the above acquisitions cannot be made.

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**24. COMPARATIVE FIGURES**

Certain comparative figures have been reclassified to conform to the March 31, 2018 unaudited condensed interim consolidated financial statements presentation including:

- i) Reclassification of certain inventory to non-current in the unaudited condensed interim consolidated financial statements to better reflect the long-term nature of the assets.
- ii) Reclassifications of acquisition and integration costs relating to the acquisitions from operating to investing activities in the unaudited condensed interim consolidated statements of cash flows, to better reflect changes in cash.



## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

### **For the Quarter Ending March 31, 2018**

The following Management's Discussion and Analysis provides a review of corporate and market developments, results of operations and financial position of Park Lawn Corporation ("PLC" or the "Company") for the quarter ended March 31, 2018. This discussion should be read in conjunction with the unaudited interim condensed consolidated financial statements for the quarter ended March 31, 2018 and the accompanying notes contained therein. Information contained in this Management's Discussion and Analysis is based on information available to management as of May 15, 2018.

#### **Forward-Looking Information**

All information other than statements of current and historical fact contained in this Management's Discussion and Analysis is forward-looking information. In certain cases, forward-looking information can be identified by the use of words such as "plans", "expects", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "believes", or variations of such words and phrases or state that certain actions, events or results "may", "could", "would", "might" or "will", "occur" or "be achieved" and similar words or the negative thereof. The forward-looking information contained herein is expressly qualified in its entirety by this cautionary statement.

Forward-looking information in this Management's Discussion and Analysis includes, but is not limited to, statements regarding the Company's business, future development and construction, future financial position and business strategy, the death care industry, potential acquisitions, potential business partnering, litigation, the ability of the Company to procure additional sales from new and existing customers, and the Company's plans and objectives. By their nature, forward-looking information is inherently uncertain, is subject to risk and is based on numerous assumptions, including those regarding present and future business strategies, the environment in which the Company will operate in the future, expected revenues, expansion plans and the Company's ability to achieve its goals. Although management of the Company believes that the expectations represented in such forward-looking information are reasonable, there can be no assurance that such expectations will prove to be correct.

The future outcomes that relate to forward-looking information may be influenced by many factors that could cause actual future results, conditions, actions or events to differ materially from the targets, expectations, estimates or intentions expressed in the forward-looking information, including, but not limited to, the risk factors described under the heading "Risk Factors" in the Company's most recent Annual Information Form. The Company cautions that such list of factors is not exhaustive, and that, when relying on forward-looking information to make decisions with respect to the Company, readers should carefully consider these factors, as well as other uncertainties and potential events, and the inherent uncertainty of forward-looking information.

There can be no assurance that forward-looking information will prove to be accurate, as actual results and future events could differ materially from those anticipated in such information. Accordingly, readers should not place undue reliance on forward-looking information. Forward-looking information is provided as of the date of this Management's Discussion and Analysis or such other date specified herein, and the Company

assumes no obligation to update or revise such forward-looking information to reflect new events or circumstances except as required under applicable securities laws.

## **Overview**

PLC is an Ontario corporation listed on the Toronto Stock Exchange (the “**TSX**”) under the stock symbol of “PLC”. PLC is the only Canadian publicly listed cemetery, funeral and cremation business.

The Company operates in Canada and the USA. The Company and its subsidiaries own and operate 139 businesses including cemeteries, crematoria, funeral homes, chapels, planning offices and a transfer service. PLC’s products and services, such as cemetery lots, crypts and funeral services, are sold to clients on a pre-planned basis (pre-need) or at the time of death (at-need).

The Company’s growth strategy includes organic initiatives, such as build-out of inventory, and acquisitions in the highly-fragmented death care market.

## **Financial Statements and Accounting Policies**

The Company prepares its financial statements in Canadian dollars in accordance with International Financial Reporting Standards (“**IFRS**”) applicable to the preparation of consolidated financial statements. The Company’s significant accounting policies are summarized in Note 2 to its consolidated annual financial statements for the year ended December 31, 2017. PLC’s interim unaudited condensed consolidated financial statements for the period ended March 31, 2018, are based on the accounting policies consistent with those disclosed in Note 2 to its consolidated annual financial statements for the year ended December 31, 2017, except for the adoption of accounting standards IFRS 15 and IFRS 9. The Company adopted these accounting standards effective January 1, 2018, with no restatement of 2017 amounts. Please see the “New Accounting Policies Adopted in 2018”, discussed later in this report. In addition, there have been no changes in the Company’s financial instrument risks.

## **Description of Non-IFRS Measures**

Management uses both IFRS and Non-IFRS Measures to monitor and assess the Company’s operating performance. Non-IFRS Measures exclude the impact of certain expenses and income that have been recognized under IFRS when analyzing operating performance. Management believes that the excluded items are not reflective of the Company’s underlying operating performance and make comparisons of underlying financial performance between periods difficult. As such, management believes that Non-IFRS measures may be useful to investors and other third parties because they allow for greater transparency with respect to key metrics used by the Company in its financial and operational decision making. From time to time, the Company may exclude additional items if it believes doing so would result in a more effective analysis of underlying operating performance. The exclusion of certain items does not imply that they are non-recurring.

These Non-IFRS measures are intended to provide additional information and should not be considered in isolation nor as a substitute for measures of performance prepared in accordance with IFRS. In this MD&A, management uses the following measures, which are not recognized measures under IFRS, do not have a standardized meaning prescribed by IFRS and are unlikely to be comparable to similar measures presented by other organizations:

### ***Adjusted Net Earnings***

The Company uses Adjusted Net Earnings to assist in evaluating its operating performance. The Company believes that this Non-IFRS measure provides meaningful supplemental information to investors and other third parties regarding operating results because it excludes certain income or expense items which do not relate

to operating activities of the Company's underlying business and which may not be indicative of the Company's future financial results.

The adjustments may include, but are not limited to, the after-tax impact of acquisition and integration costs, share based compensation, or gains or losses from sale of non-performing assets.

Please see the "Overall Performance, Three Months Ended March 31, 2018 - Adjusted Net Earnings" below for a reconciliation of the Company's Net Earnings to Adjusted Net Earnings.

### ***EBITDA***

The Company defines EBITDA as earnings from operations before interest expense, taxes, depreciation and amortization (including amortization of tangibles and intangibles, and amortization of cemetery property). The Company believes EBITDA to be an important measure that allows investors and other third parties to assess the operating performance of its ongoing business and to compare its results to the results of its competitors.

The Company's cemetery property inventory is acquired or constructed over many years, if not decades, in advance of its sale. The cash associated with this investing activity is a cash outflow in the period in which the inventory is acquired or constructed. As sales occur, the Company draws down its inventory by making a non-cash charge to cost of goods sold.

Commencing in the third quarter of 2017, the Company modified the calculation of EBITDA to include an add back of the cost of cemetery property sold during each period. The cost of cemetery property is reported as "Amortization of cemetery property" in the adjustments to reconcile Net Earnings to EBITDA. EBITDA for prior periods presented in this MD&A has been restated to reflect this change in its composition. This change is intended to conform the Company's presentation of EBITDA to the presentation used by most of the Company's publicly traded competitor peer group. The Company also believes that this change results in EBITDA presenting a more accurate view of the Company's operations and performance.

### ***Adjusted EBITDA***

Adjusted EBITDA adjusts EBITDA for the non-recurring, one-time or non-cash income or expense items identified in the Adjusted Net Earnings defined above. The Company believes that the inclusion of Adjusted EBITDA also provides useful supplementary information to investors and other third parties and assists in evaluating the Company's performance and trends. Commencing in the third quarter of 2017, Adjusted EBITDA reflects the change noted above under the heading – "EBITDA", and Adjusted EBITDA for prior periods presented in this MD&A has been restated to reflect this change in its composition.

Please see the "Unaudited Quarterly Information" below for a reconciliation of the Company's earnings from operations to Adjusted EBITDA.

### ***Adjusted Cash Flow***

The Company evaluates, among other things, the sustainability of its dividend on a regular basis using an Adjusted Cash Flow metric. Adjusted cash flow is defined as the Company's controlling interest in the following: earnings before income taxes depreciation and amortization (including amortization of tangibles and intangibles and amortization of cemetery property), less cash income taxes payable and, adjusted for other non-cash income or expense items.

Please see the "Discussion of Operating Results, Three Months Ended March 31, 2018 - Adjusted Cash Flow" below for a reconciliation of the Company's earnings from operations to Adjusted Cash Flow.

## Overall Performance

During 2017 and 2018 the Company announced several important business acquisitions. These included the acquisition of Reynolds Funeral Home (“**Reynolds**”), Turner Family Funeral Home Inc. (“**TFFH**”), Jennett Funeral and Cremation Centre Ltd. (“**Jennett**”), Innisfil Funeral Home Limited (“**Innisfil**”), Providence Funeral Homes & Crematorium (“**PFHC**”), and Credible Cremation Services Limited (“**CCSL**”) in the first quarter of 2017, the acquisition of TCS Funeral Services (“**TCS**”) in the second quarter of 2017, the acquisition of Saber Management, LLC (“**Saber**”) in the third quarter of 2017 and the acquisition of CMS Mid-Atlantic, Inc. (“**CMS**”) and Billingsley Funeral Home (“**Billingsley**”) in the first quarter of 2018.

The acquisition of the funeral homes and transfer service business in 2017 expanded the Company’s operations in Ontario and the acquisition of PFHC and CCSL marked the first acquisition in British Columbia. The acquisition of Saber, which owns nineteen cemetery properties and four funeral homes, located in Kentucky, Texas, and Illinois, further increased the number of cemeteries in the Company’s portfolio, added funeral home assets into its U.S. operations and further diversifies geographically the Company’s U.S. operations. CMS currently operates, manages and provides financial services for six cemeteries in New Jersey and one in New York State. The acquisition of CMS increases the scale and geographic diversification in the U.S. market. Going forward, CMS’s experienced management will join the Company’s existing U.S. management team, which will help the Company further execute its growth strategy. The purchase of Billingsley further expands the company’s presence in the Ontario market and its proximity to the existing operations in the GTA makes this business a strategic fit to the existing portfolio of assets in Ontario.

As a result of these acquisitions, the Company achieved improvement in its operating results for the quarter ended March 31, 2018 compared to 2017. Revenue increased year over year by 44.7% to \$27,206,240 from \$18,802,424 in 2017. After adjusting for the impact of foreign exchange, growth from comparable business units year over year was 3.1%.

Net earnings attributable to PLC shareholders for the quarter ended March 31, 2018 increased to \$1,672,978 from \$1,297,529 for the same period in 2017. On a fully diluted per share basis, the net earnings attributable to PLC shareholders was \$0.108 for the quarter ended March 31, 2018 compared with \$0.117 for the same period in 2017.

The 2018 and the 2017 net earnings as stated have been significantly impacted by certain one-time, non-recurring or non-cash revenue and expense items that management believes should be highlighted to better explain the Company’s operating performance for the periods under review on an adjusted basis. The table below summarizes the calculation of Adjusted Net Earnings and Adjusted EBITDA for the three month reporting periods ended March 31, 2018 and 2017:

	<b>Three Months Ended March 31,</b>	
	<b>2018</b>	<b>2017</b>
	<u>          </u>	<u>          </u>
Net earnings, PLC shareholders	\$ 1,672,978	\$ 1,297,529
Adjusted for the impact of:		
Acquisition and integration costs	1,182,321	179,065
Share based compensation	247,245	182,839
Other (income) expenses	-	66,457
Change in fair value of contingent earn-out payments	34,496	45,030
Tax effect on the above items	<u>(313,313)</u>	<u>(65,063)</u>
Adjusted Net Earnings, PLC shareholders	<u>\$ 2,823,727</u>	<u>\$ 1,705,857</u>
Adjusted EBITDA, PLC shareholders (see Quarterly Information)	<u>\$ 5,803,488</u>	<u>\$ 3,329,393</u>
Per share amounts attributable to PLC shareholders		
Adjusted Net Earnings - diluted	<u>\$ 0.182</u>	<u>\$ 0.153</u>
Adjusted EBITDA - diluted (see Quarterly Information)	<u>\$ 0.375</u>	<u>\$ 0.299</u>
Weighted average shares outstanding - diluted	<u>15,478,158</u>	<u>11,117,097</u>

Adjusted Net Earnings and Adjusted EBITDA are non-IFRS measures. See "Description of Non-IFRS Measures".

A description of the items included in the above table follows:

- Acquisition and integration costs - the Company has stated that part of its growth plan includes growth through acquisitions. In order to implement this growth initiative, the Company will incur ongoing expenses for acquisition and integration costs. IFRS requires that such costs be expensed in the period incurred rather than capitalized to the cost of the acquisition. Accordingly, net earnings will be negatively impacted for expenses incurred in connection with these growth initiatives as management executes on its growth strategy. Commensurate with the size and number of transactions in recent months, the acquisition and integration expenses incurred by the Company have increased in the current periods.

During the three month periods ended March 31, 2018 and 2017, the Company incurred expenses of \$1,182,321 and \$179,065, respectively. Most of the acquisition and integration costs in 2018 relate to the acquisition of CMS and the balance relates to other acquisition activity. As the Company continues to expand in the U.S. market, management believes there will be opportunities for further rationalization of its operations.

- Share based payments - the Company implemented an Equity Incentive Plan ("EIP") consisting of Deferred Share Units ("DSUs") and Restricted Share Units ("RSUs") which was approved by the Company's shareholders at the annual and special meeting of shareholders on May 31, 2016. The Company recognized \$247,245 in non-cash share based compensation expense during the three month period ended March 31, 2018 compared with \$182,839 for the same period in 2017. Since the unit

obligations are expected to be settled in common shares at some date in the future, the expenses are not deductible for tax purposes.

- Other (income) expenses – during the first quarter of 2017 the Company settled a claim from a former employee in the amount of \$66,457. The claim relates to the former Harmonia business which was sold in 2014 and was treated as discontinued operations.
- Change in fair value of contingent earn-out payments - IFRS requires that a contingent earn-out payment is to be revalued at each reporting period based on the current information. At March 31, 2018, management estimated the fair value of the contingent earn-out payment relating to the MMG acquisition to be \$1,122,552. The \$34,496 and \$45,030 loss for the three month periods in 2018 and 2017, respectively, relates to the re-valuation of the contingent earn-out payment. In compliance with IFRS, all future accretion amounts to the contingent payment, as well as any changes resulting from new information, will be recorded through the consolidated statement of earnings as either income or loss.
- Income tax – represents an adjustment for the tax impact of the above noted adjustments.

After reflecting the impact of the above items, the Adjusted Net Earnings for the three month period ended March 31, 2018 was \$2,823,727 or \$0.182 per share compared to \$1,705,857 or \$0.153 per share for the same period in 2017. This represents a 65.5% increase to Adjusted Net Earnings and a 19.0% in the Adjusted Net Earnings per share year over year.

Adjusted EBITDA attributable to PLC shareholders for the three month period ended March 31, 2018 was \$5,803,488 or \$0.375 per share compared to \$3,329,393 or \$0.299 per share for the same period in 2017. This represents a 74.3% increase to Adjusted EBITDA and a 25.4% increase in Adjusted EBITDA per share year over year.

As a result of the June 2017 prospectus offering, the 2018 per share earnings amounts were diluted and will be until such time as the acquisitions have been fully integrated. As at March 31, 2018, the Company had approximately \$6.7 million of cash on hand and had an additional \$125 million of bank financing available to fund future growth opportunities that may arise. As at March 31, 2018, the Company had \$58.5 million outstanding on the credit facility which was utilized to fund the purchase of CMS.

On March 7, 2018, the Company announced that it completed the acquisition of 100% ownership interest in the common shares of CMS for a purchase price of approximately \$64 million (US\$50 million). The purchase price is subject to customary working capital adjustments. The purchase price was funded from PLC's existing credit facility. CMS currently operates, manages and provides financial services for 6 cemeteries in New Jersey and 1 in New York.

On March 5, 2018, the Company announced that it completed the acquisition of 100% ownership interest in the common shares of Billingsley for a purchase price of approximately \$1.7 million. The purchase of Billingsley further expands the Company's presence in the Ontario market and its proximity to the existing operations in the GTA makes this business a great fit to the existing portfolio of assets in Ontario.

On April 16, 2018 the Company announced that it had entered definitive agreements to acquire all of the outstanding membership interests of two U.S. businesses: Signature Funeral and Cemetery Investments, LLC (“**Signature**”) and Citadel Management LLC (“**Citadel**”).

On May 7, 2018, the Company announced that it completed the acquisition of Signature for a purchase price of approximately US\$123,000,000 in cash, subject to customary working capital adjustments. Signature

currently owns and operates 9 cemeteries, 21 funeral homes (including 7 onsites) and 5 crematoria in Texas, Kansas, Missouri, New Mexico and Mississippi.

The purchase price for Citadel is approximately US\$13,400,000 in cash, subject to customary working capital adjustments. Citadel currently owns and operates 29 cemeteries and 8 funeral homes (including 1 onsite) throughout North and South Carolina. The acquisition of Citadel will be funded from PLC's existing credit facility.

The Citadel acquisition is expected to close before the end of the third quarter and is subject to the satisfaction or waiver of certain closing conditions, including, among other things, third party consents and approvals, which are currently in progress.

The acquisitions of Signature and Citadel will significantly increase the Company's presence in the U.S. market. The addition of Signature's executive management team to PLC's existing leadership team will allow the Company to facilitate the consolidation of our expanding U.S. operations.

In conjunction with the announcement of the Signature and Citadel acquisitions on April 16, 2018, the Company also announced that it entered into an agreement to issue, on a bought deal basis, approximately \$165,000,000 of subscription receipts, plus a 15% over allotment option. The net proceeds of this offering were earmarked to finance the Signature acquisition.

On May 4, 2018, the Company completed the subscription receipts offering, issuing 7,745,250 subscription receipts at a price of \$24.50 per common share for a total of gross proceeds of \$189,758,625, including the exercise in full of the over-allotment option.

Upon announcement of closing the Signature transaction on May 7, 2018, in accordance with the terms of the subscription receipts, each subscription receipt was exchanged for one common share of the Company and the net proceeds from the sale of the subscription receipts were released from escrow for the purposes of completing the Signature acquisition. The subscription receipts were delisted from the Toronto Stock Exchange following the close of markets on May 7, 2018 and were automatically reorganized into common shares.

## **Consolidated Statement of Financial Position**

### ***Current Assets & Liabilities***

Current assets were \$40,584,650 at March 31, 2018 compared to \$37,115,650 at December 31, 2017. The increase was primarily due to the acquisition of CMS during the first quarter of 2018 offset by deployment of cash on new strategic acquisitions.

Current liabilities were \$14,898,550 at March 31, 2018 compared to \$12,146,788 at December 31, 2017. The increase was primarily due to the acquisition of CMS during the first quarter of 2018.

Net working capital at March 31, 2018 was \$25,686,100 compared to \$24,968,862 at December 31, 2017.

### ***Care and Maintenance Trust Fund***

The Company contributes a portion of all lot, crypt and niche sales to the Care and Maintenance Trust Funds in accordance with the regulatory requirements. During the three month period ended March 31, 2018, the Company contributed \$1,083,179 to the trust funds compared to \$1,286,171 during the same period in 2017. The Care and Maintenance Trust Fund assets are included in the Consolidated Statement of Financial Position

at market value. As of March 31, 2018, the balance of the trust funds was \$166,124,402 compared to \$110,007,638 as at December 31, 2017. The increase is primarily a result of the acquisition of CMS during the first quarter of 2018. The Care and Maintenance Trust Fund assets are offset by a corresponding liability for Care and Maintenance Trusts' Corpus.

### ***Pre-Need Merchandise and Service Trust Funds***

The Company maintains Pre-Need Merchandise and Service Trust Funds for the deposit of cash received for the purchase of pre-need merchandise and services to be delivered at some future date. When the merchandise is delivered and the services are performed, the Company receives the current market value for the service from the Pre-Need Merchandise and Service Trust Funds. The Pre-Need Merchandise and Service Trust Fund assets are included in the Consolidated Statement of Financial Position at market value. The assets within the trust funds had a market value at March 31, 2018 of \$102,746,095 compared to \$96,018,172 as at December 31, 2017. The Pre-Need Merchandise and Service Trust Funds are offset by a corresponding liability for Deferred Pre-Need Receipts held in trust. The increase in the Pre-Need Merchandise and Service Trust Funds is primarily due to the recent acquisitions of CMS.

### ***Prearranged Funeral Insurance Contracts***

The Company has prearranged funeral services contracts, which are funded by insurance. As of March 31, 2018, and December 31, 2017, the current face amounts of pre-funded policies was approximately \$54 million and \$53 million, respectively. Families who have prearranged with the Company will receive a refund to the extent that the face amount of the policy exceeds the current retail value of the merchandise and services to be provided. None of the insurance funded balances are included in the consolidated financial statements. Amounts funded through insurance are available to the Company when the funeral services are performed.

### **Liquidity and Capital Resources**

The Company's principal sources of liquidity are cash provided from operations and from the issuance of debt and equity instruments. As previously mentioned, the Company had net working capital of \$25,686,100 as at March 31, 2018.

The Company has a \$75 million revolving loan facility as well as an approved \$50 million accordion facility which can be used to fund its growth initiatives and for general corporate purposes. As at March 31, 2018, the Company had \$58.5 million outstanding on the credit facility which was utilized to fund a purchase price of CMS.

From December 2013 to March 31, 2018, the Company has raised approximately \$171 million from the issuance of common shares to fund various growth initiatives. The Company may use additional share offerings as a way to fund future growth initiatives if and when such opportunities arise.

### **Discussion of Operating Results, Three Months Ended March 31, 2018**

Total revenue for the three month period ended March 31, 2018 was \$27,206,240, an increase of \$8,403,816 or 44.7%, over the same period ended March 31, 2017 (\$18,802,424).

Revenue was derived from the following sources:

	<b>March 31, 2018</b>	<b>March 31, 2017</b>
Sales	\$ 24,461,410	\$ 17,081,162
Income from care and maintenance funds	1,962,677	1,251,833
Interest and other income	782,153	469,429
	<u>\$27,206,240</u>	<u>\$ 18,802,424</u>

The Company completed its acquisition of a 100% interest in Reynolds, TFFH, Jennett, Innisfil, PFHC and CCSL effective February 1, 2017, a 100% interest in TCS effective May 1, 2017, a 100% interest in Saber during the third quarter of 2017, a 100% interest in CMS and Billingsley effective March 1, 2018. Reynolds, TFFH, Jennett, Innisfil, PFHC, CCSL, and Billingsley revenue relates to the delivery of at-need funeral and cremation services and TCS revenue relates to providing support services to the funeral industry. Saber revenue relates primarily to the sale and delivery of cemetery products and funeral home revenue and CMS revenue relates to the sale and delivery of cemetery products.

After adjusting for the impact of foreign exchange, growth from comparable business units year over year was 3.1%. For acquired companies, comparable growth is calculated as the difference between actual revenues achieved by each company in the financial period following acquisition compared to the estimated revenues they achieved in the corresponding financial period preceding the date of acquisition by PLC. The Company has introduced new sales initiatives in 2018 to improve pre-need sales in the Michigan market.

The gross profit margin was 78.0% for the three month period ended March 31, 2018 compared to 75.8% for the same period in 2017. Part of the increase in gross profit margin is due to the acquisition of Saber and CMS and various funeral home acquisitions during the year. There was a higher proportion of gross profit on the traditional funeral business, which has higher gross profit margins than margins earned on most cemetery and cremation revenue because the cost of products sold is a smaller portion of the total service provided to customers. Saber and CMS margins are higher because the required contribution to care and maintenance trust funds is lower than other jurisdictions. Investment income and interest and other, was also higher in 2018 resulting in higher overall gross profit margin. The combination of these factors resulted in higher margins in the current quarter.

Operating expenses for the three month period ended March 31, 2018 totaled \$17,756,891 an increase of \$5,372,836 over the same period in 2017 (\$12,384,055) as indicated below:

	<b>March 31, 2018</b>	<b>March 31, 2017</b>
General and administrative	\$8,176,391	\$5,395,126
Maintenance	4,765,658	3,811,705
Advertising and selling	4,317,974	2,896,214
Interest	249,623	98,171
Share based compensation expense	247,245	182,839
	<u>\$17,756,891</u>	<u>\$12,384,055</u>

The increase in operating expenses year over year was primarily due to the inclusion of Saber, CMS and recent funeral home acquisitions. In aggregate, the Company's general and administrative, advertising and selling, and

maintenance expenses for the comparable business units for the quarter ended March 31, 2018 decreased by approximately \$25,000 compared with the same period in 2017. Higher commission and advertising expenses related to increased sales activity were offset by savings in maintenance expenses at the cemetery operations. The maintenance expense reduction can be seasonal in nature and may be higher in future periods.

Interest expense was higher in the first quarter of 2018 by \$151,452 as a result of higher deferred finance costs relating to the revised credit facility being amortized, increased standby fees and the credit facility being utilized to fund the purchase price of CMS.

The Company's EIP was established in the second quarter of 2016, as a means of compensating directors and designated employees of the Company and subsidiaries, and of promoting share ownership and alignment with shareholders' interests. The EIP provides for the grant of both DSUs and RSUs. Compensation expense associated with these units for the three month period ended March 31, 2018 was \$247,245 compared to \$182,839 for the same period in 2017.

As a result of the above, earnings from operations for the three month period ended March 31, 2018 totaled \$3,455,781, an increase of \$1,589,841 or 85.2% over the \$1,865,940 earned during the same period in 2017.

Other income and expense items which are non-operating in nature for the year, and previously discussed, include the following:

- Acquisition and integration costs - during the three month periods ended March 31, 2018 and 2017, the Company incurred expenses of \$1,182,321 and \$179,065, respectively. Most of the acquisition and integration costs in 2018 relate to the acquisition of CMS and the balance relates to other acquisition activity. As the Company continues to expand in the U.S. market, management believes there will be opportunities for further rationalization of its operations. As previously mentioned, acquisition expenses will vary from period to period depending on the size and level of acquisition activity. Commensurate with the size and number of transactions in recent months, the acquisition and integration expenses incurred by the Company have increased in the current periods.
- Share based payments - the Company recognized \$247,245 in non-cash share based compensation expense during the three month period ended March 31, 2018 compared to \$182,839 for the same period in 2017.
- Other (income) expenses – during the first quarter of 2017 the Company settled a claim from a former employee in the amount of \$66,457. The claim relates to the former Harmonia business which was sold in 2014 and was treated as discontinued operations.
- Change in fair value of contingent payments - the Company recorded a loss of \$34,496 in change of fair value of contingent payments compared to \$45,030 loss for the same period in 2017.
- Income tax – represents an adjustment for the tax impact of the above noted adjustments.

Income tax expense for the three month period ended March 31, 2018 was \$512,089 compared to \$153,006 for the same period in 2017.

As a result of the above, the Company's after tax earnings from operations for the three month period ended March 31, 2018 totaled \$1,726,875 compared to \$1,422,382 for the same period in 2017.

### *Earnings per Share*

The weighted average number of common shares outstanding for the three month period ended March 31, 2018 increased to 15,478,158 compared to 11,117,097 for the same period in 2017, an increase of 4,361,061 or 39.2%. The increase in outstanding shares relates to the issuance of shares pursuant to the Company's DRIP and EIP, and June 2017 Prospectus Offering.

Fully diluted earnings per common share attributable to equity holders of PLC for the three month period ended March 31, 2018 was \$0.108 compared to \$0.117 for the same period in 2017. The lower earnings per share for the three month period ended March 31, 2018 were a result of certain items discussed below.

### *Adjusted Earnings per Share*

The 2018 and 2017 net earnings, as stated, have been significantly impacted by certain one-time, non-recurring or non-cash revenue and expense items that management believes should be highlighted to better reflect the Company's operating performance for the period under review. The table below summarizes the impact of these items for the three month period ended March 31, 2018 compared to 2017:

	<b>Three Months Ended March 31,</b>	
	<b>2018</b>	<b>2017</b>
Net earnings, PLC shareholders	\$ 1,672,978	\$ 1,297,529
Adjusted for the impact of:		
Acquisition and integration costs	1,182,321	179,065
Share based compensation	247,245	182,839
Other (income) expenses	-	66,457
Change in fair value of contingent earn-out payments	34,496	45,030
Tax effect on the above items	(313,313)	(65,063)
Adjusted Net Earnings, PLC shareholders	<u>\$ 2,823,727</u>	<u>\$ 1,705,857</u>
Adjusted EBITDA, PLC shareholders (see Quarterly Information)	<u>\$ 5,803,488</u>	<u>\$ 3,329,393</u>
Per share amounts attributable to PLC shareholders		
Adjusted Net Earnings - diluted	<u>\$ 0.182</u>	<u>\$ 0.153</u>
Adjusted EBITDA - diluted (see Quarterly Information)	<u>\$ 0.375</u>	<u>\$ 0.299</u>
Weighted average shares outstanding - diluted	<u>15,478,158</u>	<u>11,117,097</u>

Adjusted Net Earnings and Adjusted EBITDA are non-IFRS measures. See "Description of Non-IFRS Measures".

As indicated in the chart above, Adjusted Net Earnings to PLC shareholders increased by 65.5% year over year and the fully diluted Adjusted Net Earnings per share for the three month period ended March 31, 2018 was \$0.182 compared to \$0.153 for the same period in 2017, a year over year increase of \$0.029 or 19.0%. The Adjusted Earnings per share shows improvement as the Company continues to deploy the capital raised in the June 2107 financing. However, there continues to be some dilution as all of the capital had not yet been fully invested.

### ***Adjusted EBITDA per Share***

Adjusted EBITDA attributable to PLC shareholders for the three month period ended March 31, 2018 was \$5,803,488 or \$0.375 per share compared to \$3,329,393 or \$0.299 per share for the same period in 2017. The Adjusted EBITDA increased by 74.3% year over year and the fully diluted Adjusted EBITDA per share increased by 25.4%. Once again, the Adjusted EBITDA per share shows improvement but the June 2017 equity financing continues to dilute the full impact.

### ***Adjusted Cash Flow***

The Company uses Adjusted Cash Flow as measure of, among other things, the sustainability of its dividend. The table below summarizes the calculation of Adjusted Cash Flow from its operations for the three month period ended March 31, 2018 and 2017 compared to its dividend payout:

	<b>March 31, 2018</b>	<b>March 31, 2017</b>
Earnings before income taxes	\$2,238,964	\$1,575,388
Adjusted for:		
Amortization of cemetery property	1,155,831	842,967
Depreciation and amortization	805,066	521,170
Cash income taxes payable	(400,000)	(15,198)
Share based compensation	247,245	174,195
Change in fair value of contingent earn-out payments	34,496	45,030
Adjusted cash flow from operations	4,081,602	3,143,552
Less non controlling interest amounts:		
Net earnings	53,897	124,853
Depreciation and amortization	29,705	20,896
Adjusted cash flow, equity holders of PLC	\$3,998,000	\$2,997,803
Adjusted cash flow per common share-diluted	\$0.258	\$0.270
Dividends per common share	\$0.114	\$0.114
Payout ratio	44%	42%

Adjusted Cash Flow is a non-IFRS measure. See "Description of Non-IFRS Measures".

As previously mentioned, the Company's cemetery property inventory is acquired or constructed over many years, if not decades, in advance of its sale. The cash associated with this investing activity is a cash outflow in the period in which the inventory is acquired or constructed. As sales occur, the Company draws down its inventory by making a non-cash charge to cost of goods sold (referred to as amortization of cemetery property). Also, included in earnings before income taxes for the three month period ended March 31, 2018 and 2017 are a change in fair value of contingent payments relating to the acquisition of MMG and non-cash share based compensation costs.

As calculated above, the Company's Adjusted Cash Flow from operations was \$3,998,000 for the three month period ended March 31, 2018 compared to \$2,997,803 for the same period in 2017. This represents Adjusted Cash Flow per fully diluted common share of \$0.258 and \$0.270 for the three month period ended March 31, 2018 and 2017, respectively.

The Company paid dividends of \$0.114 per common share for the periods ended March 31, 2018 and 2017. The dividends paid represent 44% and 42% of the Adjusted Cash Flow per common share for the periods ended March 31, 2018 and 2017, respectively.

The increased payout ratio is largely attributable to the increase in acquisition and integration costs in the first quarter of 2018 compared to the same period in 2017. Acquisition and integration costs were approximately \$1 million higher in 2018 than 2017. With the continued level of acquisition activity in 2018 management expects that the payout ratio as a percentage of Adjusted Cash Flow will continue to increase through the next quarter or two.

### *Unaudited Quarterly Information*

	<b>2018</b>	<b>*2017</b>	<b>*2017</b>	<b>*2017</b>
	<b>Q1</b>	<b>Q4</b>	<b>Q3</b>	<b>Q2</b>
Revenue	\$27,206,240	\$25,929,795	\$22,418,725	\$20,138,853
Earnings from operations	\$3,455,781	\$2,984,817	\$2,288,011	\$2,172,760
Net earnings, PLC shareholders	\$1,672,978	\$2,257,957	\$ (171,116)	\$812,444
Adjusted Net Earnings, PLC shareholders	\$2,823,727	\$2,826,055	\$ 2,220,369	\$1,807,640
Net earnings per share - basic and diluted, PLC shareholders	**\$0.108	**\$0.146	**\$(0.011)	**\$0.072
Adjusted Net Earnings per share - diluted, PLC shareholders	**\$0.182	**\$0.183	**\$0.144	**\$0.160
Earnings from operations (per above)	3,455,781	2,984,817	2,288,011	2,172,760
Interest expense	249,623	100,771	92,476	92,608
Depreciation and amortization	805,066	722,927	755,788	560,456
Amortization of cemetery property	1,155,831	1,613,629	802,968	902,522
Share based compensation	247,245	322,445	179,681	193,356
Adjusted EBITDA, non-controlling interest	(110,058)	(156,926)	(87,396)	(239,976)
Adjusted EBITDA, PLC shareholders	***\$5,803,488	***\$5,587,663	***\$4,031,528	***\$3,681,726
Adjusted EBITDA margin	****21.7%	****22.2%	****18.4%	****19.5%
Adjusted EBITDA per share - diluted, PLC shareholders	***\$0.375	***\$0.362	***\$0.261	***\$0.325
	<b>*2017</b>	<b>*2016</b>	<b>*2016</b>	<b>*2016</b>
	<b>Q1</b>	<b>Q4</b>	<b>Q3</b>	<b>Q2</b>
Revenue	\$18,802,424	\$19,816,511	\$17,338,406	\$18,813,863
Earnings from operations	\$1,865,940	\$1,224,100	\$1,329,173	\$1,565,340
Net earnings, PLC shareholders	\$1,297,529	\$4,320,546	\$749,505	\$1,033,465
Adjusted Net Earnings, PLC shareholders	\$1,705,857	\$1,177,328	\$1,224,593	\$1,332,402
Net earnings per share - basic and diluted, PLC shareholders	**\$0.117	**\$0.456	**\$0.094	**\$0.130
Adjusted Net Earnings per share - diluted, PLC shareholders	**\$0.153	**\$0.124	**\$0.153	**\$0.168
Earnings from operations (per above)	1,865,940	1,224,100	1,329,173	1,565,340
Interest expense	98,171	66,153	198,699	160,553
Depreciation and amortization	521,170	490,862	444,326	401,045
Amortization of cemetery property	842,967	1,370,561	481,722	1,072,792
Share based compensation	182,839	140,308	158,288	71,615
Adjusted EBITDA, non-controlling interest	(181,694)	(113,106)	(170,157)	(210,157)
Adjusted EBITDA, PLC shareholders	***\$3,329,393	***\$3,178,878	***\$2,442,051	***\$3,061,188
Adjusted EBITDA margin	****18.7%	****16.6%	****15.1%	****17.4%
Adjusted EBITDA per share - diluted, PLC shareholders	***\$0.299	***\$0.336	***\$0.305	***\$0.385

\*Certain revenues and costs have been reclassified in the 2016 and 2017 quarterly results to conform to the December 31, 2016 and 2017 consolidated financial statement presentation.

\*\*The sum of the quarterly net earnings attributable to equity holders of PLC per share, basic and diluted, may not equal the period amount due to the rounding and use of weighted average shares outstanding.

\*\*\*Adjusted EBITDA and Adjusted EBITDA per share have been modified to include amortization of cemetery property in the 2016 and 2017 quarterly results.

\*\*\*\*Adjusted EBITDA margin includes amounts attributable to the non-controlling interest.

## Dividends

The Company makes monthly dividend payments to the shareholders of record on the last business day of each month, to be paid on the 15<sup>th</sup> day following each month end, or, if not a business day, the next business day thereafter. The monthly dividend is \$0.038 per share (\$0.456 per year). The dividend policy is subject to the discretion of the Company's Board of Directors and may vary depending on, among other things, the Company's earnings, financial requirements and the satisfaction of solvency tests imposed by the *Business Corporations Act* (Ontario) for the declaration of dividends.

For the three month period ended March 31, 2018 and March 31, 2017, the Company declared dividends to shareholders totaling \$0.114 per share. The Company subsequently paid a dividend of \$0.038 for April, 2018. The following table sets forth the per share amount of monthly dividends declared and paid by the Company since January 1, 2018.

<b>Month</b>	<b>Dividend Record Date</b>	<b>Payment Date</b>	<b>Per Share</b>
April, 2018	April 30, 2018	May 15, 2018	0.038
March, 2018	March 31, 2018	April 16, 2018	0.038
February, 2018	February 28, 2018	March 15, 2018	0.038
January, 2018	January 31, 2018	February 15, 2018	<u>0.038</u>
Total dividends per share			<u>\$ 0.152</u>

## Related Party Transactions

The Company's related parties include the following persons and entities: (i) associates, or entities which are controlled or significantly influenced by the Company; (ii) key management personnel, which are comprised of directors and officers by the Company; (iii) entities controlled by key management personnel. The Company's policies and procedures and nature of its related party transactions have not changed materially from December 31, 2017, as described under "Management Contracts": in the Company's 2017 Annual MD&A.

## Disclosure Controls and Procedures

National Instrument 52-109 – Certification of Disclosure in Issuers' Annual and Interim Filing ("NI 52-109") requires public companies in Canada to submit annual and interim certificates relating to the design and effectiveness of the disclosure controls and procedures that are in use at the company. Disclosure controls and procedures are designed to provide reasonable assurance that material information is gathered and reported to senior management, including the Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), on a timely basis so that appropriate decisions can be made regarding public disclosure.

Subject to limitations set out below, the Company's management, under the supervision of the CEO and the CFO, has designed and maintained a set of disclosure controls and procedures to ensure that information required to be disclosed by the Company in its annual filing, interim filings or other reports filed or submitted

by the Company under securities legislation is recorded, processed, summarized and reported within the time periods specified in securities legislation.

### ***Internal Controls over Financial Reporting***

The CEO and the CFO have designed, or caused to be designed under their supervision, internal controls over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. Management conducted its evaluation based on the framework set forth in the Internal Control-Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on its evaluation under this framework, management concluded that the Company's internal control over financial reporting was effective as of March 31, 2018.

Internal control systems, no matter how well designed, have inherent limitations. Therefore, even those systems determined to be designed effectively can provide only reasonable assurance with respect to financial reporting and financial statement preparation.

### ***Limitation on Scope of Design***

The CEO and CFO have limited the scope of design of disclosure controls and procedures and internal control over financial reporting to exclude controls, policies and procedures of CMS which was acquired during the first quarter of 2018.

This scope limitation is in accordance with section 3.3(1)(b) of NI 52-109, which allows for issuer to limit the design of disclosure controls and procedures and internal control over financial reporting for a business that the issuer acquired not more than 365 days before the last day of the period covered by this MD&A.

The following is a summary of certain financial information related to a new acquisition:

	CMS March 31, 2018
Revenues	\$ 2,190,936
Net earnings	\$ 550,764
	CMS March 31, 2018
Current assets	\$ 9,226,729
Non-current assets	\$ 136,712,050
Current liabilities	\$ 2,866,347
Non-current liabilities	\$ 78,672,954

### ***Changes in Internal Control over Financial Reporting***

There have been no changes in the Company's internal controls over financial reporting during Fiscal 2018 that have affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## **IFRS Issued Standards Not Yet Adopted**

The IASB continues to issue new and revised IFRS. A listing of the recent accounting pronouncements promulgated by the IASB and not yet adopted by the Company is included in note 2 in the Company's December 31, 2017 consolidated financial statements and note 2 in the Company's March 31, 2018 condensed interim consolidated financial statements.

## **New Accounting Policies Adopted in 2018**

The Company's accounting policies are as disclosed in Note 2 of PLC's 2017 annual consolidated financial statements. There have been no material changes to PLC's accounting policies from what was disclosed at that time, with the exception of the adoption of IFRS 15 – Revenue from Contract with Customers and IFRS 9 – Financial Instruments, Classification and Measurement as disclosed in Note 2 in the Company's March 31, 2018 condensed interim consolidated financial statements.

### *IFRS 9 – Financial Instruments, Classification and Measurement*

Effective January 1, 2018, the Company adopted IFRS 9. IFRS 9 introduces new requirements for the classification and measurement of financial assets. IFRS 9 requires all recognized financial assets to be measured at amortized cost or fair value in subsequent accounting periods following initial recognition. IFRS 9 also amends the requirements around hedge accounting, and introduces a single, forward-looking expected loss impairment model.

The Company has elected to apply the limited exemption in IFRS 9 paragraph 7.2.15 relating to transition for classification and measurement and impairment, and accordingly has not restated comparative periods in the year of initial application. The adoption of IFRS 9 had no impact on the Company's consolidated financial statements on the date of initial application. There was no change in the carrying amounts on the basis of allocation from original measurement categories under IAS 39 Financial Instruments: Recognition and Measurement to the new measurement categories under IFRS 9.

### *IFRS 15 – Revenue from Contracts with Customers*

The Company elected to adopt IFRS15 using the modified retrospective method, with recognition of transitional adjustments in opening retained earnings on the date of initial application (January 1, 2018), without restatement of comparative figures.

The treatment of costs incurred in acquiring customer contracts is affected as IFRS 15 requires certain contract acquisition costs (such as sales commissions) to be recognized as an asset and amortized into advertising and selling expenses over time. Previously, such costs were expensed as incurred. Accordingly, a new asset has been recognized in the consolidated statements of financial position, specifically, a deferred commission asset.

The impact on the consolidated statement of financial position as at January 1, 2018 is an increase to deferred commission asset of \$15,925,918, an increase in deferred tax liability of \$2,632,615, and an increase of \$13,293,303 to opening retained earnings.

The adoption of IFRS 15 did not result in any changes in the timing of revenue recognition for the Company's goods and services.

## **Shares Outstanding**

The authorized capital of the Company consists of an unlimited number of common shares. As at March 31, 2018, there were 15,354,504 common shares issued and outstanding, representing an increase of 7,772 common

shares issued and outstanding since December 31, 2017. The increase in the number of common shares is the result of the issuance of shares pursuant to the Company's DRIP. As at May 15, 2018, there were 23,102,429 common shares issued and outstanding. The increase in the number of common shares is a result of the issuance of shares pursuant to the May 2018 subscription receipt offering. In addition, the Company has 640,000 common shares reserved and available for grant and issuance of the EIP. Of these 640,000 common shares, 480,000 are reserved for the issuance to employees and 160,000 common shares are reserved for issuance to directors. As at March 31, 2018, 108,447 restricted share units and 22,482 deferred share units were awarded.

### **Additional Information**

Additional information relating to the Company, including the Company's Annual Information Form, is available on SEDAR at [www.sedar.com](http://www.sedar.com) and on the Company's website at [www.parklawncorp.com](http://www.parklawncorp.com).